



Investor Presentation

September 2023

Cautionary Statement



This presentation contains statements relating to future business developments and economic performance that could constitute 'forward-looking statements. While these forward-looking statements represent the Company's judgments and future expectations, a number of factors could cause actual developments and results to differ materially from expectations. The Company undertakes no obligation to publicly revise any forward-looking statements to reflect future events or circumstances. Further, investors are requested to exercise their own judgment in assessing various risks associated with the Company and also the effectiveness of the measures being taken by the Company in tackling them, as those enumerated in this Report are only as perceived by the Management.

Note: Across this presentation

"KOEL" refers to "Kirloskar Oil Engines Limited."



OUR VALUES

VISION & MISSION

EXCELLENCE INTEGRITY COLLABORATION EMPATHY VALUE CREATION INNOVATIVE THINKING

ARE THE VALUES THAT PROPEL OUR VISION WHERE

WE POWER A CARING, PROSPEROUS AND SUSTAINABLE FUTURE.

THIS VISION PROPELS US ON A MISSION WHERE

WE ENGINEER SOLUTIONS
TO ENABLE OUR CUSTOMERS
TO LIVE THEIR LIMITLESS POTENTIAL.

Mark "Kirloskar" used in any form as prefix or suffix is owned by Kirloskar Proprietary Limited and Kirloskar Oil Engines Limited is the permitted user

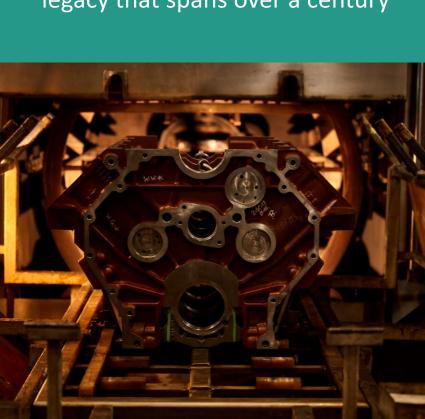
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K*rloskar
Oil Engines

- ABOUT KOEL
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Kirloskar Oil Engines Ltd

We are a company within the Kirloskar group, which has a legacy that spans over a century



Engineering Excellence

We understand Engineering,
Manufacturing, Sales Distribution
and Service like no one else does

Value Driven Culture

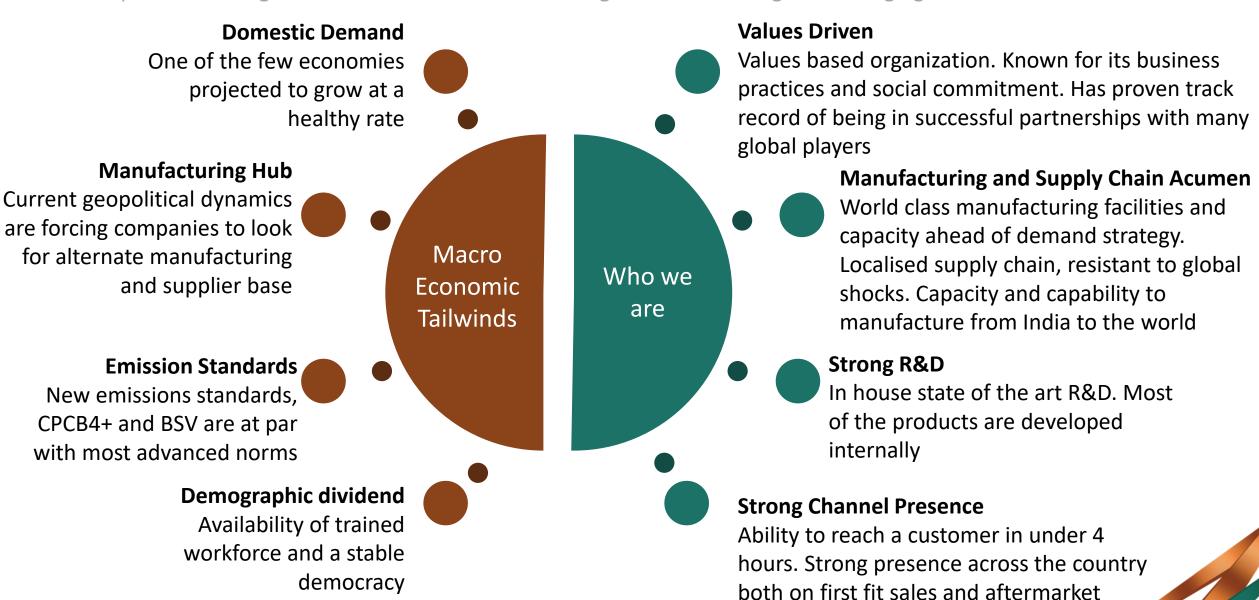
We are a values-driven firm, and we work towards enabling all our stakeholders, including business partners, customers, investors suppliers, employees, etc



WHY KOEL

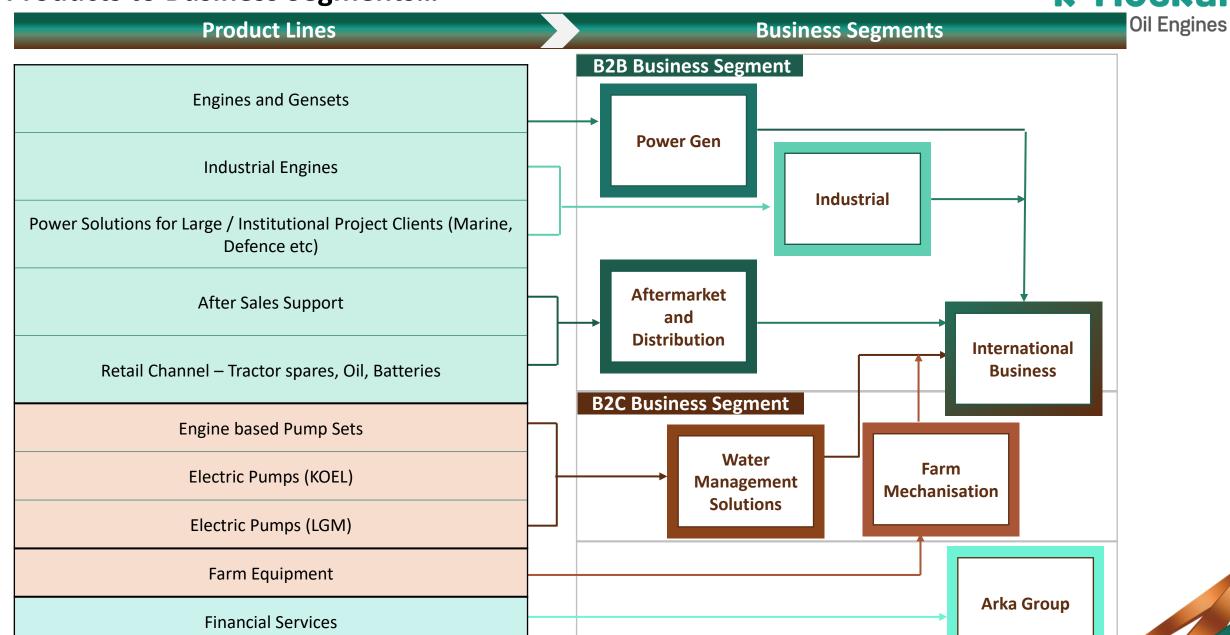


A sweet spot with strong macro economic tailwinds and organizational strengths converging



Products to Business Segments...





KEY MACROECONOMIC FACTORS AFFECTING OUR BUSINESS...





Macroeconomic Tailwinds:

- Increasing power deficit and energy requirements giving impetus to our core business
- Government focus on infrastructure development



Changing compliance and ESG Requirements:

- Regulations around CPCB 4+, BSV
- ESG: Focus on environment and sustainability by Corporates



Consumer Asks:

- Increased expectations around Service Quality, asset availability and total cost of ownership
- Technology enabled conveniences



Global Markets:

- Global OEMs looking for credible partners in India (China+1)
- With CPCB 4+ India shall be at par with most international compliances- giving rise to market entry opportunities in nontraditional markets

Advantage KOEL

OUR 2X – 3Y STRATEGY

Looking to drive exponential growth over the next 3 years

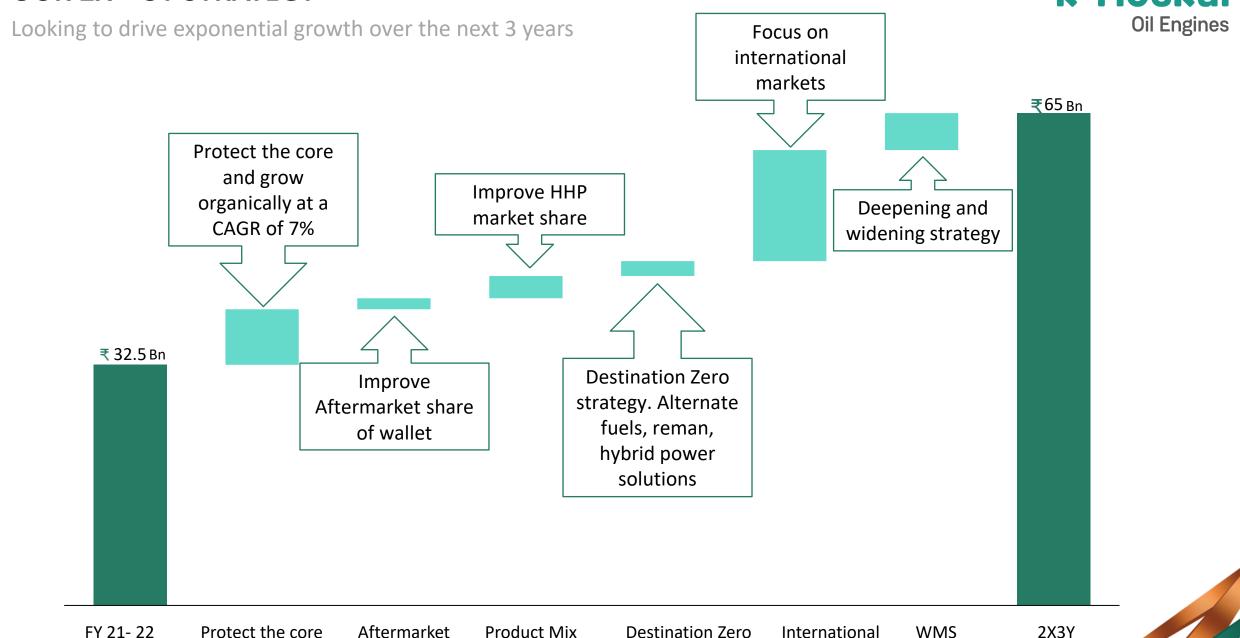




2X-3Y Strategy Pillars Growth Strategy Channel & Path to Market People & Technology **Talent** Roadmap Development Operations **Excellence**

OUR 2X – 3Y STRATEGY





Business

10

OUR 2X – 3Y STRATEGY

Deploying the 2X – 3Y strategy to deliver value to all stakeholders





Customer Delight



WE ARE PROGRESSING WELL

K*rloskar
Oil Engines

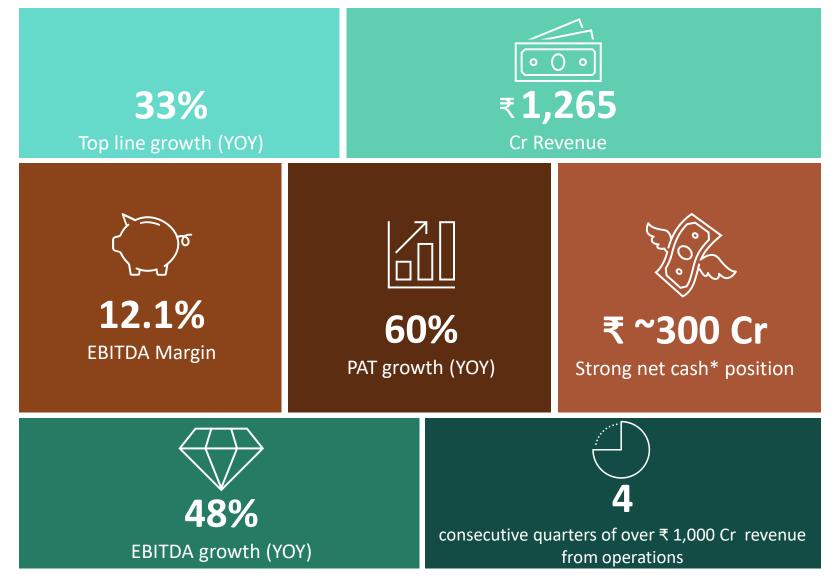
We have made a beginning



Q1 FY 2024 UPDATE

We have made a beginning





 $^{^{*}}$ Net of debt; includes treasury investments and excludes unclaimed dividends. KOEL follows April to March financial year cycles for reporting.



Thank you

