



Investor Presentation

November 2023

Cautionary Statement



This presentation contains statements relating to future business developments and economic performance that could constitute 'forward-looking statements. While these forward-looking statements represent the Company's judgments and future expectations, a number of factors could cause actual developments and results to differ materially from expectations. The Company undertakes no obligation to publicly revise any forward-looking statements to reflect future events or circumstances. Further, investors are requested to exercise their own judgment in assessing various risks associated with the Company and also the effectiveness of the measures being taken by the Company in tackling them, as those enumerated in this Report are only as perceived by the Management.

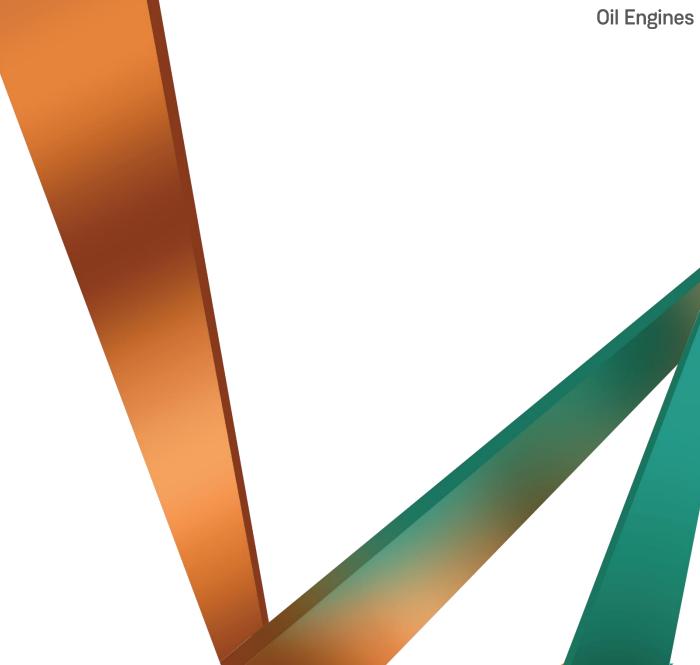
Note: Across this presentation

"KOEL" refers to "Kirloskar Oil Engines Limited."

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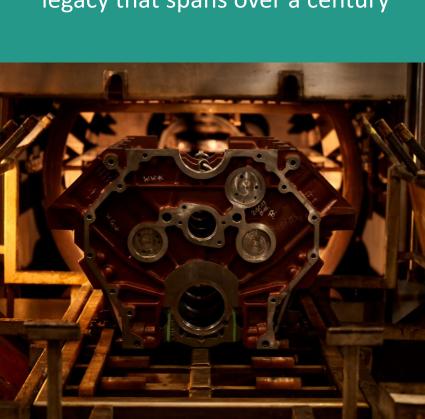
K*rloskar
Oil Engines

- ABOUT KOEL
- STRATEGY FOR GROWTH
- PERFORMANCE UPDATE



Kirloskar Oil Engines Ltd

We are a company within the Kirloskar group, which has a legacy that spans over a century



Engineering Excellence

We understand Engineering,
Manufacturing, Sales Distribution
and Service like no one else does

Value Driven Culture

We are a values-driven firm, and we work towards enabling all our stakeholders, including business partners, customers, investors suppliers, employees, etc





OUR VALUES

VISION & MISSION

EXCELLENCE INTEGRITY COLLABORATION EMPATHY VALUE CREATION INNOVATIVE THINKING

ARE THE VALUES THAT PROPEL OUR VISION WHERE

WE POWER A CARING, PROSPEROUS AND SUSTAINABLE FUTURE.

THIS VISION PROPELS US ON A MISSION WHERE

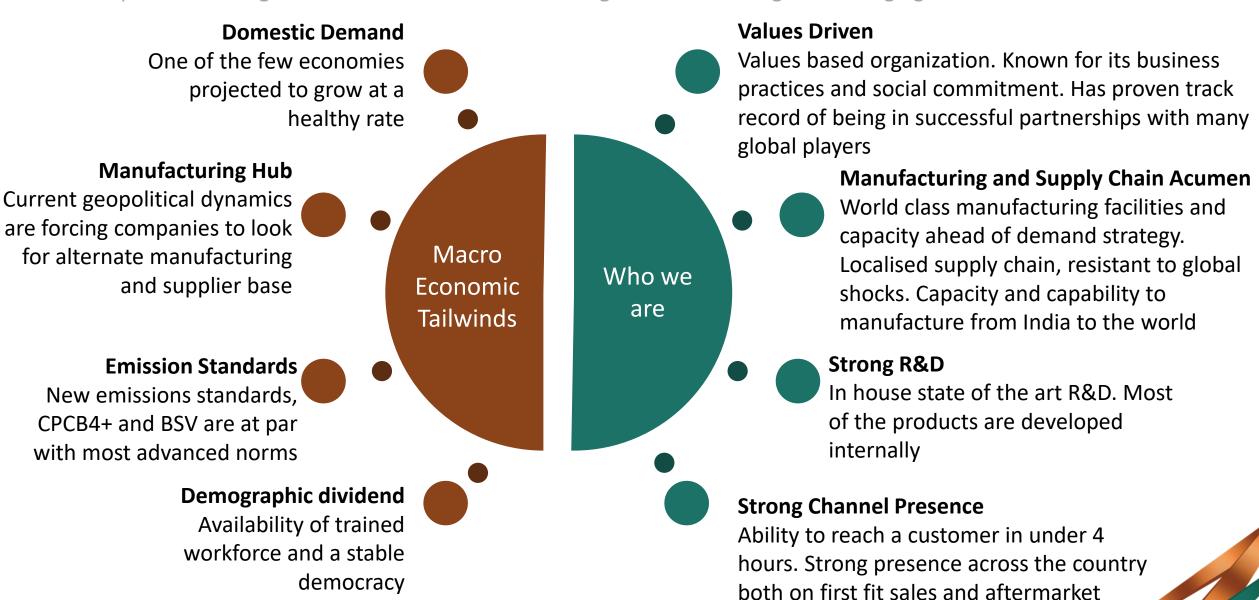
WE ENGINEER SOLUTIONS
TO ENABLE OUR CUSTOMERS
TO LIVE THEIR LIMITLESS POTENTIAL.

Mark "Kirloskar" used in any form as prefix or suffix is owned by Kirloskar Proprietary Limited and Kirloskar Oil Engines Limited is the permitted user

WHY KOEL

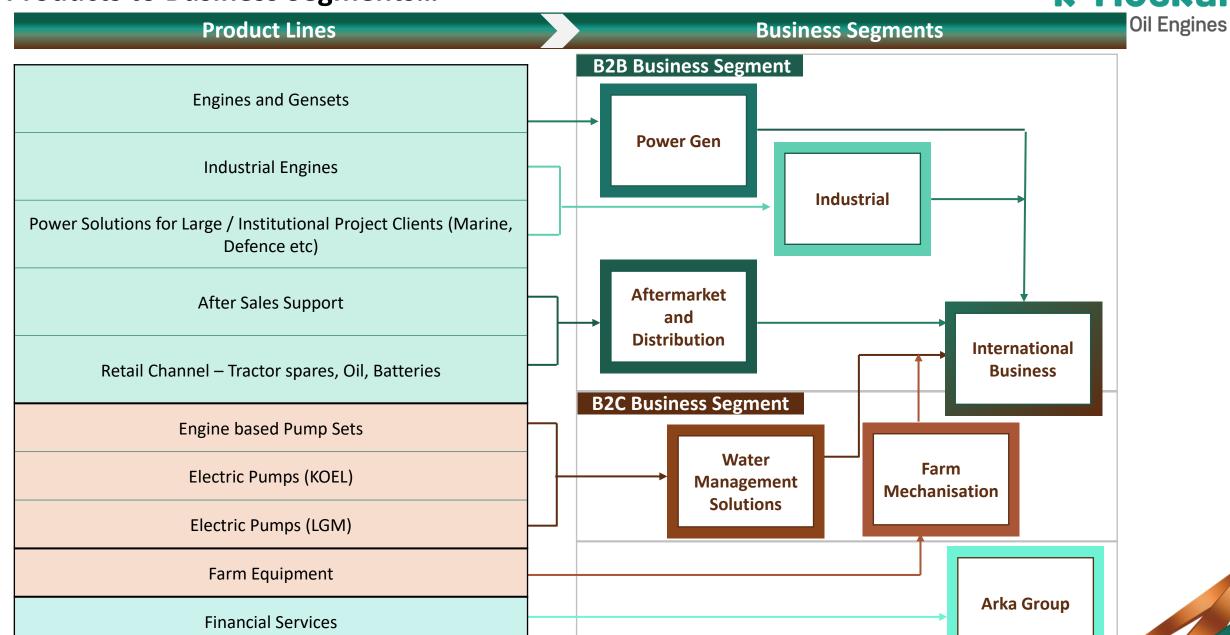


A sweet spot with strong macro economic tailwinds and organizational strengths converging



Products to Business Segments...





KEY MACROECONOMIC FACTORS AFFECTING OUR BUSINESS...





Macroeconomic Tailwinds:

- Increasing power deficit and energy requirements giving impetus to our core business
- Government focus on infrastructure development



Changing compliance and ESG Requirements:

- Regulations around CPCB 4+, BSV
- ESG: Focus on environment and sustainability by Corporates



Consumer Asks:

- Increased expectations around Service Quality, asset availability and total cost of ownership
- Technology enabled conveniences



Global Markets:

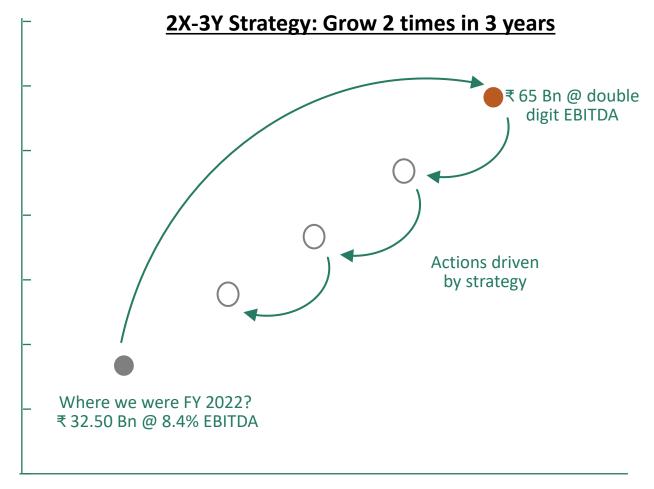
- Global OEMs looking for credible partners in India (China+1)
- With CPCB 4+ India shall be at par with most international compliances- giving rise to market entry opportunities in nontraditional markets

Advantage KOEL

OUR 2X – 3Y STRATEGY

Looking to drive exponential growth over the next 3 years

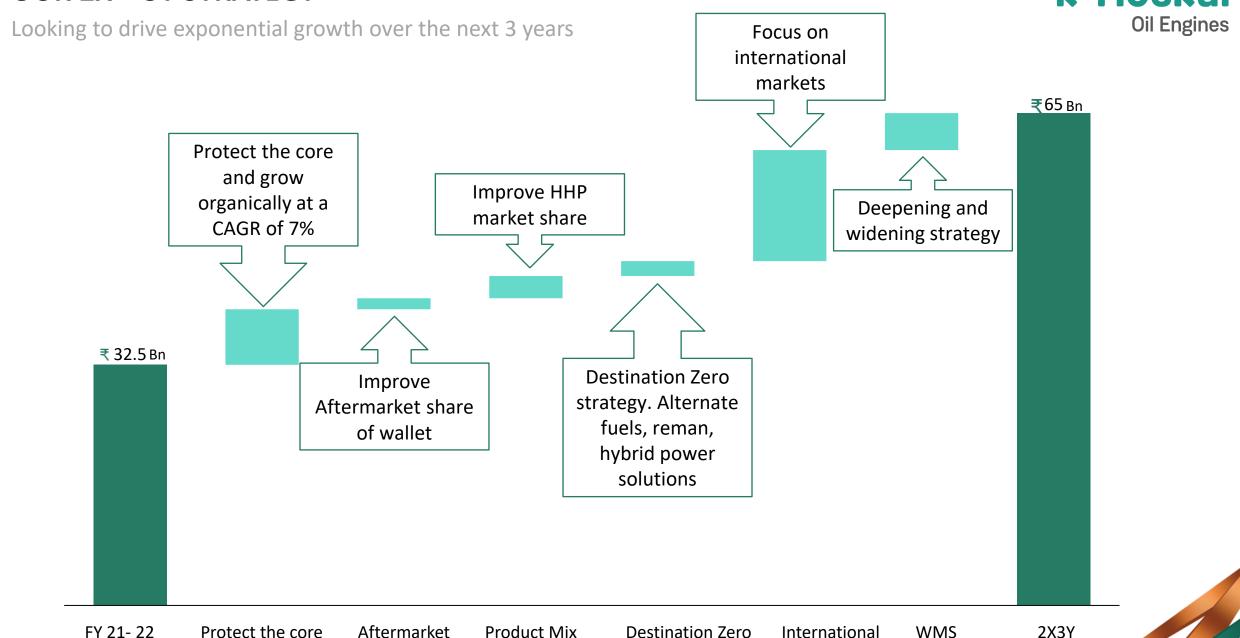




2X-3Y Strategy Pillars Growth Strategy Channel & Path to Market People & Technology **Talent** Roadmap Development Operations **Excellence**

OUR 2X – 3Y STRATEGY





Business

10

OUR 2X – 3Y STRATEGY

Deploying the 2X – 3Y strategy to deliver value to all stakeholders





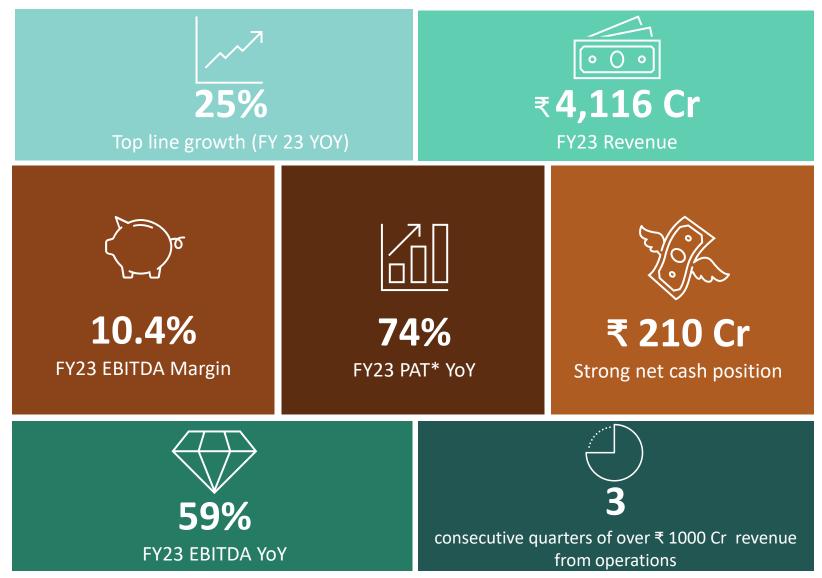
Customer Delight



WE ARE PROGRESSING WELL – UPDATE FY 2023

K*rloskar Oil Engines

We have made a strong beginning

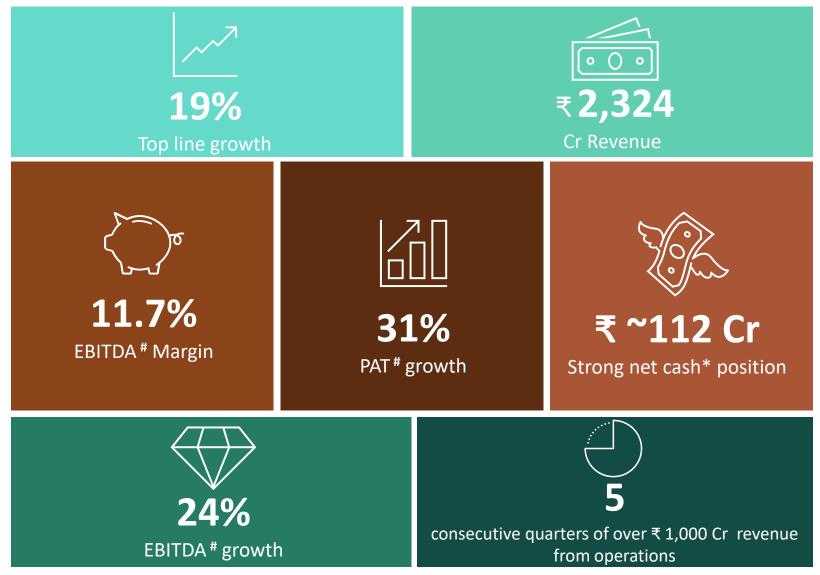


^{*} Excluding one-time gain on sale of ARKA shares Please note that the above numbers represent standalone performance

WE ARE PROGRESSING WELL – UPDATE H1 FY 2024

K*rloskar Oil Engines

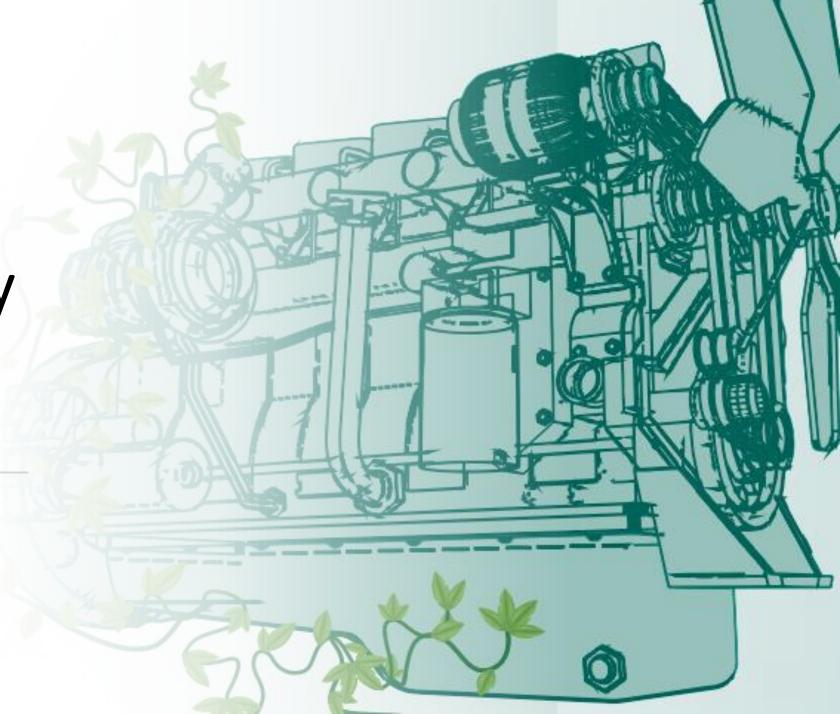
We have made a beginning



^{*} Net of debt; includes treasury investments and excludes unclaimed dividends.

^{*}Numbers excluding provision for overdue receivables made for a customer towards sales made in previous year. For details, please refer 'Note to the Unaudited Financial Results' published on the stock exchanges.

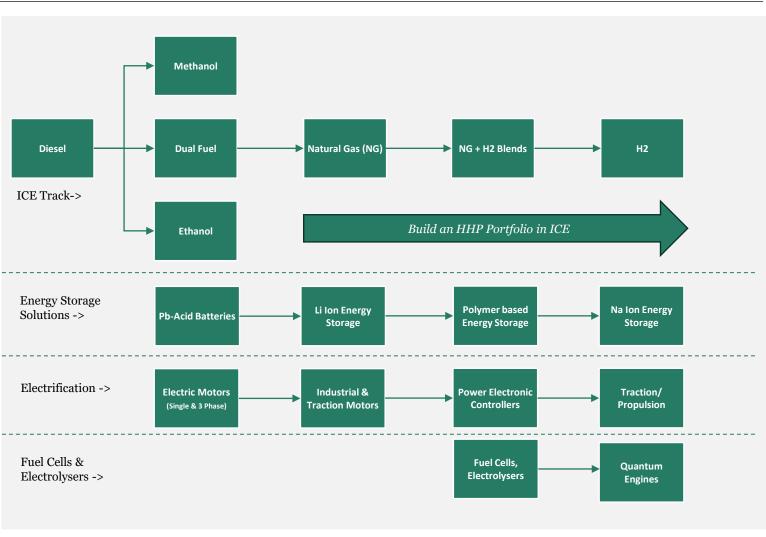
Our Technology Roadmap -Update

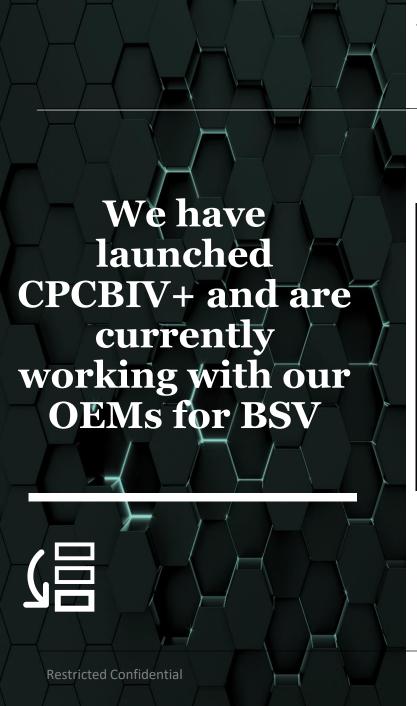


We have made significant progress on our ICE track in H1 of FY 23-24 Restricted Confidential

We remain focused on the 4 Tech tracks!

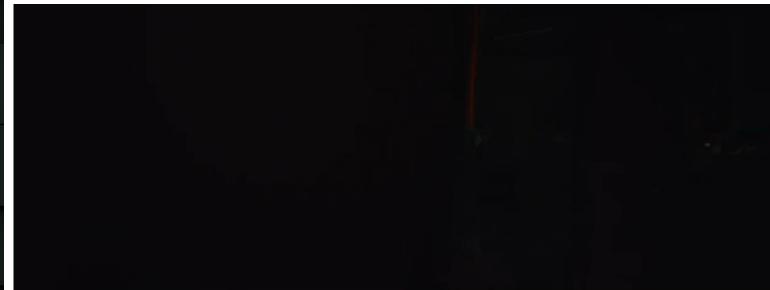






We met our timelines on critical emission changes: CPCBIV+ & BSV



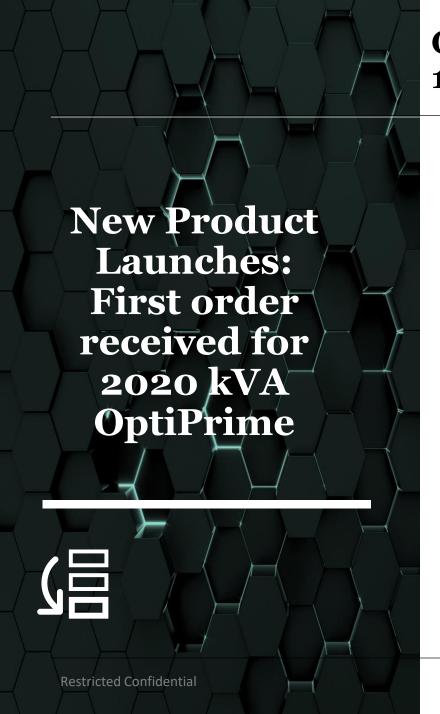




We met our timelines on critical emission changes: CPCBIV+ & BSV







OptiPrime launched across 1000 kVA, Kirloskar **1500** kVA and **2020** kVA







Thank you

