

KIRLOSKAR AMERICAS CORPORATION

FINANCIAL STATEMENTS

MARCH 31, 2026, and 2025

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
FINANCIAL STATEMENTS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

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FLOOD, KALLUS, YEN & GUPTA PLLC

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT ACCOUNTANTS' COMPILATION REPORT

To Management
Kirloskar Americas Corporation
Houston, Texas

Management is responsible for the accompanying financial statements of Kirloskar Americas Corporation, which comprise the balance sheets-modified cash basis as of March 31, 2026, and 2025, and the related statements of income and retained earnings-modified cash basis and cash flows-modified cash basis for the years then ended, and the related notes to the financial statements in accordance with the modified cash basis of accounting, and for determining that the modified cash basis of accounting is an acceptable financial reporting framework. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures that verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

We draw attention to Note 4 of the financial statements, which describes the basis of accounting. The financial statements are prepared in accordance with the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Flood, Kallus, Yen & Gupta, PLLC

Flood, Kallus, Yen & Gupta PLLC
Spring, Texas
May 6, 2026

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
BALANCE SHEET
AS OF MARCH 31, 2026, and 2025

ASSETS		March 31, 2026	March 31, 2025
CURRENT ASSETS			
Cash (Note 2)	\$	205,010	440,783
Accounts receivable (Note 4) (Note 5)		1,588,183	612,528
Less allowance for doubtful accounts (Note 4) (Note 5)		(2,109)	(56,650)
Inventory (Note 4)		1,151,960	978,430
Interest receivable - Wildcat (Note 6)		725,744	330,180
Employee advance		8,894	8,000
Prepaid expenses		51,747	-
Prepaid inventory (Note 4)		313,430	198,341
Receivable - KOEL India		135,099	8,947
Note receivable - Wildcat (Note 6)		5,873,000	4,495,000
Total current assets		<u>10,050,958</u>	<u>7,015,559</u>
NONCURRENT ASSETS			
Vehicles		109,441	109,441
Office furniture		1,731	162
Office equipment		8,201	4,209
Less accumulated depreciation and amortization		(53,886)	(36,787)
Total fixed assets (Note 4)		<u>65,487</u>	<u>77,025</u>
Investment in Wildcat (Note 7)		357,000	357,000
Operating lease right-of-use assets (Note 8)		170,163	5,593
Security deposits		5,400	3,150
Total noncurrent assets		<u>598,050</u>	<u>442,768</u>
TOTAL ASSETS	\$	<u><u>10,649,008</u></u>	<u><u>7,458,327</u></u>
LIABILITIES AND STOCKHOLDER'S EQUITY			
CURRENT LIABILITIES			
Accounts payable - trade (Note 10)	\$	1,573,555	952,742
Advances received from customers		-	1,565
Current portion of operating lease liability (Note 8)		33,970	5,593
Federal income tax payable - current (Note 9)		86,327	78,903
Provision for obsolete inventory		240,697	79,101
Other payables (Note 11)		190,711	27,026
Total current liabilities		<u>2,125,260</u>	<u>1,144,930</u>
NONCURRENT LIABILITIES			
Operating lease liability, net (Note 8)		<u>136,193</u>	<u>-</u>
TOTAL LIABILITIES		<u><u>2,261,453</u></u>	<u><u>1,144,930</u></u>
STOCKHOLDER'S EQUITY			
Common stock (\$ 0.001 par value 50 shares issued, 1000 shares authorized)		1	1
Additional paid-in capital		249,999	249,999
Convertible preferred stocks (\$10 par value 700,000 shares issued and authorized) (Note 12)		7,000,000	5,000,000
Retained earnings		1,137,555	1,063,397
Total stockholder's equity		<u>8,387,555</u>	<u>6,313,397</u>
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$	<u><u>10,649,008</u></u>	<u><u>7,458,327</u></u>

See Accompanying Notes and Independent Accountants' Compilation Report

For and on behalf of Kirloskar Americas Corporation

Gauri Atul Kirloskar
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Gauri Kirloskar
Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
STATEMENT OF INCOME/(LOSS)
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
SALES REVENUE	\$ 3,566,553	3,541,390
COST OF GOODS SOLD	<u>1,780,185</u>	<u>2,522,608</u>
GROSS PROFIT	<u>1,786,368</u>	<u>1,018,782</u>
MARKETING REVENUE (Note 14)	<u>58,455</u>	<u>28,104</u>
GROSS PROFIT FROM OPERATIONS	<u>1,844,823</u>	<u>1,046,886</u>
GENERAL AND ADMINISTRATIVE EXPENSES		
Advertising & sales promotions (Note 4)	56,866	31,102
Provision for doubtful debts	(54,540)	27,730
Bank charges	13,567	15,638
Communication expense	4,631	3,959
Depreciation and amortization	17,099	15,341
Donation	850	-
Employee welfare expense	52,051	35,723
Employee benefit expense (Note 13)	44,471	17,822
Insurance expense	12,909	5,228
Logistics expense	105,949	83,100
Lease expense (Note 8)	29,415	16,890
Meals	16,525	7,889
Office expense	1,816	1,390
Professional fees	540,145	100,734
Repairs and maintenance	196	2,023
Salary	1,033,114	391,817
Taxes	66,875	31,145
Travel expense	215,305	154,871
Utilities	2,532	1,183
Warranty expense	<u>(972)</u>	<u>16,476</u>
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	<u>2,158,804</u>	<u>960,061</u>
INCOME FROM OPERATIONS	<u>(313,981)</u>	<u>86,825</u>
OTHER INCOME/(EXPENSES)		
Interest income (Note 6)	<u>395,563</u>	<u>284,891</u>
TOTAL OTHER INCOME/(EXPENSES)	<u>395,563</u>	<u>284,891</u>
NET INCOME BEFORE PROVISION FOR INCOME TAXES	<u>81,582</u>	<u>371,716</u>
Federal income tax - current (Note 9)	<u>7,424</u>	<u>82,012</u>
TOTAL PROVISION FOR INCOME TAXES	<u>7,424</u>	<u>82,012</u>
NET INCOME	<u>\$ 74,158</u>	<u>289,704</u>

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Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
STATEMENT OF RETAINED EARNINGS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
BEGINNING BALANCE - APRIL 1	\$ 1,063,397	773,693
CURRENT YEAR DIVIDENDS	-	-
NET INCOME/(LOSS) FOR THE YEAR	74,158	289,704
ENDING BALANCE - MARCH 31	\$ <u>1,137,555</u>	<u>1,063,397</u>

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date: 8 May 2026

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KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
STATEMENT OF CASH FLOWS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
CASH FLOW FROM OPERATING ACTIVITIES		
Net income/(loss)	\$ 74,158	289,704
Adjustment to reconcile net income to net cash		
Provided by operating activities:		
Depreciation and amortization	17,099	15,341
(Increase) decrease in:		
Accounts receivable	(975,655)	476,813
Interest receivable	(395,564)	(284,891)
Other receivables	(126,152)	12,219
Prepaid expenses	(51,747)	-
Inventory	(173,530)	(390,609)
Employee advance	(894)	(5,000)
Prepaid inventory	(115,089)	372,262
Federal tax asset	-	3,109
Security deposit	(2,250)	-
Increase (decrease) in:		
Accounts payable	620,813	(525,726)
Other payables	163,685	7,180
Advances received from customers	(1,565)	1,565
Allowance for doubtful accounts	(54,541)	27,730
Federal income tax payable	7,424	78,903
Provision for obsolete inventory	161,596	33,900
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	<u>(852,212)</u>	<u>112,500</u>
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of fixed assets	(5,561)	(55,320)
Issuance of notes to Wildcat	(1,378,000)	(2,560,917)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	<u>(1,383,561)</u>	<u>(2,616,237)</u>
CASH FLOW FROM FINANCING ACTIVITIES		
Issuance of convertible preferred stock	2,000,000	2,500,000
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	<u>2,000,000</u>	<u>2,500,000</u>
NET INCREASE/(DECREASE) IN CASH	(235,773)	(3,737)
CASH BEGINNING OF YEAR	440,783	444,520
CASH ENDING OF YEAR	<u>\$ 205,010</u>	<u>440,783</u>

See Accompanying Notes and Independent Accountants' Compilation Report

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 Gauri Kirloskar
 Director
 Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 1 – HISTORY AND NATURE OF BUSINESS OF THE COMPANY

Kirloskar Americas Corporation (formerly: KOEL Americas Corp.) (“the Company”) was incorporated under the State of Delaware on March 18, 2015. It is a wholly owned subsidiary of Kirloskar Oil Engines Limited, India, effective since June 23, 2015. The Company focuses on sales of diesel engines, diesel pump sets and generators in the North and Latin American regions through a distributor network. The Company’s business is affected by general economic fluctuations. The Company commenced business in June 2015.

NOTE 2 – CASH BALANCES

The Company considers all cash deposits at financial institutions to be cash equivalents. On March 31, 2026, the Company had a checking account valued at \$205,010. On March 31, 2025, the Company had a checking account valued at \$440,784 of which \$190,783 was in excess of the FDIC insured balance. The FDIC insures account up to a maximum of \$250,000.

NOTE 3 – SUBSEQUENT EVENTS

In accordance with ASC 855, the subsequent events have been evaluated through April 23, 2026, the date of which the financial statements were available to be issued and determined that there were not any significant items affecting the accompanying financial statements or requiring disclosure.

NOTE 4 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting:

The financial statements of the Company have been prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Under the modified cash basis, transactions are still recorded in the accounts when revenues are earned, and liabilities are incurred with certain modifications. The modified cash basis of accounting differs from GAAP primarily because it pertains solely to the financial performance and position of the Company and excludes any financial data of its subsidiaries or other entities it may possess.

Use of Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Property and Equipment:

Property and equipment are recorded at cost. For financial reporting purposes, the costs of property and equipment are depreciated over the estimated useful lives as follows:

<u>Category</u>	<u>Method</u>	<u>Estimated Life Years</u>
Vehicles	Straight-Line	5
Office equipment & furniture	Straight-Line	3 to 10

Repairs and maintenance are charged to expense as incurred. Expenditure, which substantially increases the useful lives of the respective assets, are capitalized and depreciated over their useful lives. When an asset is sold, or retired, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is included in income.

Advertising:

The Company expenses advertising costs as they are incurred. Advertising expenses for the years ended March 31, 2026 and 2025, were \$56,866 and \$31,102, respectively.

Receivables:

The Company considers accounts receivable to be fully collectible except for specific instances; accordingly, an allowance for doubtful accounts is established for the estimate of accounts that may ultimately not be collected. The Company considers receivables 180 days past due to be potentially uncollectible.

Income Taxes:

The Company is taxed as a C-corporation for federal income tax purposes. The components of income taxes are:

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is provided on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences:

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

- except where the deferred income tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognized for all deductible temporary differences, carry-forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilized:

- except where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are only recognized to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date.

Management has evaluated significant tax positions against the criteria established by professional standards and believes there are no such tax positions requiring accounting recognition in the financial statements. Management does not believe its evaluation of tax positions will change within twelve months of March 31, 2026 or 2025. Any changes in tax positions will be recorded when the ultimate outcome becomes known. The Company's tax returns are subject to examination by the taxing authorities for a period of three years after filing the return.

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Inventory:

The Company holds inventory consisting of diesel engines and generator sets for stock and sale. The inventory is valued at cost or net realizable value, whichever is lower, for financial statement purposes.

Investments:

Investments are reported at cost, if purchased, or at fair value, if donated. Thereafter, investments are reported at their fair values in the statements of financial position, and changes in fair value are reported as investment in return in the income statement.

NOTE 5 - ACCOUNTS RECEIVABLE

Customer accounts receivable is classified as current assets and are carried at original invoice amounts less an estimate for doubtful receivables based on a review of all outstanding amounts on a quarterly basis. The Company estimates losses on receivable based on expected losses, including the historical experience of actual losses and aging analysis. Receivables are considered impaired and written-off when it is probable that all contractual payment due will not be collected in accordance with the terms of the agreement. The allowance for doubtful accounts was \$2,109 and \$56,650 as of March 31, 2026 and 2025, respectively.

As of March 31, 2026, the Company's aging of accounts receivable is as follows:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Current	\$ 1,182,388	\$ 289,622
1-30 days past due	105,212	96,325
31-60 days past due	278,827	14,432
61-90 days past due	21,285	51,342
Greater than 90 days past due	<u>471</u>	<u>160,807</u>
Total	<u>\$ 1,588,183</u>	<u>\$ 612,528</u>

NOTE 6 – NOTE RECEIVABLE

As of March 31, 2026, the Company entered into a subordinated loan agreement with Engine LPG LLC dba Wildcat. The subordinated loan is non-secured, due on demand, and has an 8% annual interest rate. Interest income for the year ended March 31, 2026, was \$395,563.

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 7 – INVESTMENT IN WILDCAT

On November 29, 2023, the Company acquired 51% of the partnership interest in Engine LPG LLC dba Wildcat from Yanbas, LLC, a Louisiana limited liability company. As of March 31, 2026, the investment balance was \$357,000.

The Company does not consolidate its subsidiary under modified cash basis.

NOTE 8 – LEASES

The Company had a building lease in Texas as of March 31, 2026. The management has signed a renewal of the lease with 63 months term expiring on September 30, 2030.

The Company has elected, for all underlying classes of assets, to not to recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less at lease commencement.

The components of lease cost are as follows:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Operating lease cost	\$ 17,392	\$ 12,127
Variable lease cost	12,023	4,763
Total lease cost	<u>\$ 29,415</u>	<u>\$ 16,890</u>

Amounts reported in the consolidated balance sheets as of March 31, 2026, are as follows:

Operating lease ROU assets	\$ 170,163
Operating lease liabilities, current portion	\$ 33,970
Operating lease liabilities, non-current	136,193
Total operating lease liabilities	<u>\$ 170,163</u>

At March 31, 2026 the Company did not have any operating leases that had not yet commenced.

Maturities of operating lease liabilities as of March 31, 2026, were as follows:

	<u>Lease Payments</u>
April 1, 2026 – March 31, 2027	\$ 39,914
April 1, 2027 – March 31, 2028	40,711

See Independent Accountants' Compilation Report

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

April 1, 2028 – March 31, 2029	41,508
April 1, 2029 – March 31, 2030	42,305
April 1, 2030 – September 30, 2030	<u>21,351</u>
Total undiscounted lease payments	185,789
Less imputed interest	<u>(15,626)</u>
Present value of lease liabilities	<u><u>\$ 170,163</u></u>

NOTE 9 – INCOME TAXES

Income tax expense consists of the following:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Current tax expense	\$ 7,424	\$ 82,012
Deferred tax expense	0	0
Income tax expense	<u>\$ 7,424</u>	<u>\$ 82,012</u>

NOTE 10 – ACCOUNTS PAYABLE

As of March 31, 2026, the Company's aging of accounts payable is as follows:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Current	\$ 1,567,785	\$ 411,482
1-30 days past due	420	150,671
31-60 days past due	3,100	293,484
61-90 days past due	0	0
Greater than 90 days past due	<u>2,250</u>	<u>97,105</u>
Total	<u>\$ 1,573,555</u>	<u>\$ 952,742</u>

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 11 – OTHER PAYABLES

Other payables consisted of the following:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Accrued liabilities	\$ 33,570	\$ 5,450
Credit cards payables	6,402	5,972
Accrued payroll and related expenses	150,739	15,604
Total	<u>\$ 190,711</u>	<u>\$ 27,026</u>

NOTE 12 – CONVERTIBLE PREFERRED STOCK

On November 29, 2023, the Company issued 250,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited. Under the terms of the Series A Stock Certificate, the holders have specific rights to be paid in cash out of the assets of the Company prior to any class shares. In the event of any liquidation, dissolution, or winding up of the Company, whether voluntary or involuntary, holders of each share of Series A Preferred Stock shall be entitled to be paid out of the assets of the Company available for distribution to holders of the Company's capital stock an amount per share equal to Ten Dollars (\$10) (the "Preference Amount"). The Preference Amount shall be paid to the holders of the Series A Preferred Stock with respect to such liquidation, dissolution, or winding up before any sums shall be paid or any assets distributed to the holders of shares of Common Stock or to the holders of any other stock of the Company ranking junior to the Series A Preferred Stock as to liquidation preferences, but after the payment of liquidation amounts to the holders of any other stock of the Company ranking senior to the Series A Preferred Stock as to liquidation preferences.

On May 7, 2024, the Company issued additional 250,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited with the same terms as mentioned above.

On September 23, 2025, the Company issued additional 2,000,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited with the same terms as mentioned above.

NOTE 13 – EMPLOYEE BENEFIT PLAN

The Company started a 401(k) plan from January 1, 2023 whereby all employees may contribute up to the maximum amount allowed each year. The employees are fully vested in their contributions when made. The Company matches a 100% contribution of up to 5% of employee's basic monthly wages to all employees. The Company has reported

KIRLOSKAR AMERICAS CORPORATION
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NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

expenses under the plan of \$44,471 and \$17,822 for the fiscal year ended March 31, 2026 and 2025, respectively.

NOTE 14 – RELATED PARTY TRANSACTIONS

Following are details of transactions during the fiscal years ended March 31, 2026, and 2025 with related parties:

Name of the Party	Relationship	Type of Transaction	FYE March 31, 2026 Amount (\$)	FYE March 31, 2025 Amount (\$)
Kirloskar Oil Engines Limited, India	Parent Company	Purchase of goods	1,415,850	3,357,183
Kirloskar Oil Engines Limited, India	Parent Company	Marketing revenue	56,189	28,104
Kirloskar Oil Engines Limited, India	Parent Company	Warranty reimbursement	254,917	23,382
Kirloskar Oil Engines Limited, India	Parent Company	Optionally convertible redeemable Non cumulative Preference shares ("OCRNPS")	2,000,000	2,500,000
KOEL Fluid Dynamics Pvt Ltd	Entity in which a director has a significant controlling interest	Purchase of goods	361,802	0
Kirloskar Proprietary Ltd	Entity in which a director has a significant controlling interest	Professional fees (Royalty)	1,300	1,385
Engines LPG LLP dba Wildcat Power Gen	Subsidiary	Loan	1,378,000	2,560,917
Engines LPG LLP dba Wildcat Power Gen	Subsidiary	Interest on loan	395,563	284,891

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NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Engines LPG LLP dba Wildcat Power Gen	Subsidiary	Sales revenue	153,942	86,095
Engines LPG LLP dba Wildcat Power Gen	Subsidiary	Professional fees (Management fees)	280,389	0

For and on behalf of Kirloskar Americas Corporation

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Director
Date: 8 May 2026

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Kirloskar Americas Corporation

SUPPLEMENTARY INFORMATION SCHEDULES I & II STANDALONE FINANCIALS AS GENERALLY REPORTED IN INDIA

**For the year ended 31 March 2026
2025-26**

Kirloskar Americas Corporation
Balance Sheet as at 31 March 2026

In \$

Particulars	Notes	As at 31 March 2026	As at 31 March 2025
ASSETS			
I. Non-current assets		427,887	437,174
(a) Property, plant and equipment	1	65,487	77,024
(b) Financial assets			
(i) Investments	2	357,000	357,000
(ii) Other financial assets	3	5,400	3,150
II. Current assets		9,816,207	6,937,564
(a) Inventories	5	1,224,693	1,097,670
(b) Financial assets			
(i) Trade receivables	6	1,727,118	565,930
(ii) Cash and cash equivalents	7	205,010	440,784
(iii) Loans	8	6,598,744	4,825,180
(c) Other current assets	9	60,642	8,000
Total Assets		10,244,094	7,374,738
EQUITY AND LIABILITIES			
Equity		1,387,555	1,313,397
(a) Equity share capital	10	250,000	250,000
(b) Other equity	11	1,137,555	1,063,397
Liabilities			
I. Current liabilities		8,856,539	6,061,341
(a) Financial liabilities			
(i) Borrowings	12	7,000,000	5,000,000
(ii) Trade payables			
(a) total outstanding dues of micro enterprises and small enterprises		-	-
(b) total outstanding dues of creditors other than micro enterprises and small enterprises	13	1,573,555	952,742
(ii) Other financial liabilities	14	146,641	5,973
(b) Other current liabilities	15	50,016	23,723
(c) Current tax liabilities (net)	16	86,327	78,903
Total Equity and Liabilities		10,244,094	7,374,738
Material accounting policies	24		
The accompanying notes are an integral part of the financial statements.			

For and on behalf of Kirloskar Americas Corporation

**Gauri Atul
Kirloskar**

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Gauri Atul Kirloskar
Date: 2026.05.08
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Gauri Kirloskar

Director

Date : 8 May 2026

Kirloskar Americas Corporation
Statement of Profit and Loss for the year ended 31 March 2026

			In \$
Particulars	Notes	2025-26	2024-25
Income			
Revenue from operations	17	3,625,008	3,569,494
Other income	18	395,563	284,891
Total Income		4,020,571	3,854,385
Expenses			
Purchase of traded goods	19	1,907,208	2,507,055
Changes in inventories of traded goods		(127,023)	15,553
Employee benefits expense	20	1,212,555	483,412
Finance costs		-	-
Depreciation and amortisation expense	21	17,099	15,341
Other Expenses	22	929,152	461,308
Total Expenses		3,938,989	3,482,669
Profit before exceptional items and tax		81,582	371,716
Exceptional items		-	-
Profit before tax		81,582	371,716
Tax expenses			
Current tax	23	7,424	78,903
Deferred tax	23	-	3,109
Profit for the year		74,158	289,704
Other comprehensive income			
A. Items that will be reclassified to profit or loss in subsequent year		-	-
B. Items that will not to be reclassified to profit or loss in subsequent year		-	-
Total other comprehensive income for the year, net of tax [A+B]		-	-
Total comprehensive income for the year, net of tax		74,158	289,704
Earnings per equity share [nominal value per share \$ 0.001 each (31 March 2025 : \$ 0.001 each)]			
Basic	24.5.4	1,483	5,794
Diluted	24.5.4	1,483	5,794
Material accounting policies	24		
The accompanying notes are an integral part of the financial statements.			

For and on behalf of Kirloskar Americas Corporation

Gauri Atul Kirloskar
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Gauri Atul Kirloskar
Date: 2026.05.08
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Gauri Kirloskar
Director
Date : 8 May 2026

Kirloskar Americas Corporation
Statement of Changes in Equity for the year ended 31 March 2026

Equity share capital		In \$
Particulars	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	250,000	250,000
Issue/Reduction, if any during the year	-	-
Balance at the end of the year	250,000	250,000

Other equity		In \$
Particulars	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	1,063,397	773,693
Net profit /(loss) for the year	74,158	289,704
Balance at the end of the year	1,137,555	1,063,397

For and on behalf of Kirloskar Americas Corporation

**Gauri Atul
Kirloskar**

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Gauri Atul Kirloskar
Date: 2026.05.08
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Gauri Kirloskar
Director
Date : 8 May 2026

Kirloskar Americas Corporation
Statement of Cash Flow for the year ended 31 March 2026

	In \$	
Particulars	2025-26	2024-25
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before tax	81,582	371,716
Adjustments :		
Add:		
Depreciation and amortisation expenses	17,099	15,341
Write down / (reversal) in write down of inventories	161,596	35,846
Less:		
Impairment loss allowance / (reversal), write off on trade and other receivables	54,540	(27,730)
Working Capital Adjustments:		
(Increase) / Decrease in Trade receivables	(1,106,648)	489,031
(Increase) / Decrease in Inventories	(288,619)	(20,293)
(Increase) / Decrease in Financial assets	(2,250)	-
(Increase) / Decrease in Other current assets	(52,642)	(5,000)
Increase / (Decrease) in Trade payables	620,813	(519,752)
Increase / (Decrease) in Other financial liabilities	140,668	-
Increase / (Decrease) in Other liabilities	26,292	2,773
Net Cash generated from / (used in) operations	(456,649)	397,392
Income taxes paid	-	-
NET CASH FLOW GENERATED FROM / (USED IN) OPERATING ACTIVITIES	(456,649)	397,392
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment (PPE)	(5,562)	(55,319)
Loans granted to subsidiary	(1,773,563)	(2,845,809)
NET CASH FLOW GENERATED FROM / (USED IN) INVESTING ACTIVITIES	(1,779,125)	(2,901,128)
CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from Borrowings	2,000,000	2,500,000
NET CASH FLOW GENERATED FROM/(USED IN) FINANCING ACTIVITIES	2,000,000	2,500,000
Net increase / (decrease) in Cash and cash equivalents	(235,774)	(3,736)
Opening Cash and cash equivalents	440,784	444,520
Closing Cash and cash equivalents (Refer Note 7)	205,010	440,784

For and on behalf of Kirloskar Americas Corporation

Gauri Atul
Kirloskar

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Kirloskar
Date: 2026.05.08 22:55:37
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Gauri Kirloskar
Director
Date : 8 May 2026

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 1 : Property, plant and equipment

In \$

Particulars	Furnitures & Fixtures	Vehicles	Office Equipment	Total
Gross Block				
As at 1st April 2024	162	55,204	3,126	58,493
Additions	-	54,237	1,082	55,319
Deductions	-	-	-	-
As at 31st March 2025	162	109,441	4,209	113,812
Additions	1,569		3,993	5,562
Deductions	-	-	-	-
As at 31st March 2026	1,731	109,441	8,202	119,374
Depreciation and Impairment				
As at 1st April 2024	135	18,402	2,910	21,447
Depreciation for the year	16	15,109	216	15,341
Deductions	-	-	-	-
As at 31st March 2025	151	33,511	3,126	36,788
Depreciation for the year	246	16,464	388	17,099
Deductions	-		-	-
As at 31st March 2026	397	49,975	3,514	53,886
Net Block				
As at 31st March 2025	11	75,930	1,083	77,024
As at 31st March 2026	1,334	59,465	4,688	65,487

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 2 : Investments (Non-current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
At cost		
Investment in subsidiaries		
In unquoted equity instruments		
Engines LPG, LLC dba Wildcat Power Gen (51% membership interest)	357,000	357,000
Total	357,000	357,000

Notes:

	Amount \$	Amount \$
Aggregate amount of unquoted investments	357,000	357,000
Aggregate value of impairment in value of investments	Nil	Nil

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 3 : Other financial assets (Non current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Security deposits (Unsecured, considered good)	5,400	3,150
Total	5,400	3,150

Other non current financial assets are at amortised cost. Also refer Note No. 24.4.9 for accounting policies.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 5 : Inventories

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Traded goods	1,224,693	1,097,670
Total	1,224,693	1,097,670

Write down of inventories to net realisable value US\$ 1,61,596 (31 March 2025 :US\$ 35,846) were recognised as an expense during the year.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 6 : Trade receivables

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Total Trade Receivables	1,727,118	565,930
Trade receivables	1,438,814	471,063
Receivables from related parties	288,304	94,867
Break-up for security details:		
Unsecured, considered good	1,729,228	622,580
Loss allowance (for expected credit loss under simplified approach)	(2,109)	(56,650)
Total	1,727,118	565,930

1. Trade Receivables are measured at amortized cost. Also refer Note 24.4.9 for accounting policy.

2. For related party disclosures, refer Note 24.5.1.

3. Movement of Loss allowance (for expected credit loss under simplified approach) :

Particulars	In \$
As at 1 April 2024	28,920
Allowance made/(reversed) during the year	27,730
Less : Written off	-
As at 31 March 2025	56,650
Allowance made/(reversed) during the year	(54,540)
Less : Written off	
As at 31 March 2026	2,109

Note 6 : Trade receivables (Continued)

4. For trade receivables outstanding, the ageing schedule is as given below:

As at 31 March 2026

In \$

Particulars	Not due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables - considered good	1,206,666	520,452	2,029	81		-	1,729,228
(ii) Undisputed Trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade receivables	-	-	-	-	-	-	-
Total Trade receivables							1,729,228
Less: Loss allowance for expected credit loss							(2,109)
Total Trade receivables							1,727,118

* Disputed Trade receivables represents legal cases with customers

As at 31 March 2025

In \$

Particulars	Not due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables - considered good	298,570	267,360	40,178	-	16,472	-	622,580
(ii) Undisputed Trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade receivables	-	-	-	-	-	-	-
Total Trade receivables							622,580
Less: Loss allowance for expected credit loss							(56,650)
Total Trade receivables							565,930

* Disputed Trade receivables represents legal cases with customers

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 7 : Cash and cash equivalents

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Balance with Bank		
Current Accounts	205,010	440,784
Total	205,010	440,784

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 8 : Loans (Current)

		In \$
Particulars	As at 31 March 2026	As at 31 March 2025
Loans to subsidiary (unsecured, considered good)	6,598,744	4,825,180
Total	6,598,744	4,825,180

1. Loans are measured at amortised cost. Refer Note 24.5.1 for related party disclosures.

2. With respect to the borrowings availed by the subsidiary company from external banks, the subsidiary company has executed a subordination agreement with the bank and the Company, wherein the principal repayment of the loans granted by the Company to the subsidiary company would be be subordinated to the repayment of the loans borrowed by the subsidiary company from banks.

Note 9 : Other current assets

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expenses	51,748	-
Advance to employees	8,894	8,000
Total	60,642	8,000

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 10 : Equity share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	In \$	No. of shares	In \$
Authorised share capital				
1,000 equity shares of \$ 0.001 each				
Issued and subscribed share capital				
50 equity shares of \$ 0.001 each				
Subscribed and fully paid up				
Equity shares of \$ 0.001 each	50	250,000	50	250,000
Total	50	250,000	50	250,000

1. Number of shares held by each shareholder holding more than 5% shares in the Company

Name of the Shareholder	As at 31 March 2026		As at 31 March 2025	
	No. of shares	% of shareholding	No. of shares	% of shareholding
Kirloskar Oil Engines Limited	50	100%	50	100%

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 11 : Other equity

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Retained Earnings		
Opening Balance	1,063,397	773,693
Add : Profit/(Loss) for the year	74,158	289,704
Total	1,137,555	1,063,397

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 12 : Borrowings (Current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Unsecured		
6% Optionally convertible redeemable non cumulative preference shares ("OCRNPS")	7,000,000	5,000,000
Total Borrowings	7,000,000	5,000,000

1. Borrowings are measured at amortised cost.

2. Pursuant to the unanimous written consent dated 4th August 2025 of the Board of Directors and the sole stockholder, the Company offered the Holding Company to purchase additional stocks up to 2,00,000 shares of the Company's Series A-1 Optionally Convertible Redeemable Non-Cumulative Preference Shares (the "Series A-1 Preferred Stock - OCRNPS") at a purchase price of US\$ 10 per share for total amount of up to US\$ 20,00,000. Such Series A-1 Preferred Stock - OCRNPS have certain rights and preferences including, but not limited to, a dividend rate of 6% per annum and a Mandatory Redemption Period of 10 years from the date of issuance, Par Value US\$10, Redemption Price US\$ 10, with a Redemption Right available anytime upon purchaser request and a Conversion Ratio of 1:1000 in respect of the Company's common stock (i.e. 1000 shares of common stock, par value of \$ 0.001 each, for every share of Series A-1 Preferred Stock - OCRNPS). During the year, the Holding Company invested US\$ 20,00,000 in Series A-1 Preferred Stock – OCRNPS as per payment terms covered in the Letter of Offer issued to the Holding Company.

3. Refer Note 24.5.1 for related party disclosures.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 13 : Trade payables

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Total outstanding		
Dues to micro enterprises and small enterprises	-	-
Dues to other than micro enterprises and small enterprises	1,573,555	952,742
Total	1,573,555	952,742

1. Trade payables are at amortised cost. Also refer Note 24.4.9 for accounting policy.

2. For related party disclosures, refer Note 24.5.1

Note 13 : Trade payables (Continued)

3. For trade payables outstanding, the ageing schedule is as given below:

As at 31 March 2026

In \$

Particulars	Not due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro Enterprises and Small Enterprises ("MSME")	-	-	-	-	-	-
Others	1,573,555	-	-	-	-	1,573,555
Disputed dues – MSME	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	1,573,555	-	-	-	-	1,573,555

* Disputed dues represents legal cases with vendors

As at 31 March 2025

In \$

Particulars	Not due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro Enterprises and Small Enterprises ("MSME")	-	-	-	-	-	-
Others	952,742	-	-	-	-	952,742
Disputed dues – MSME	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-
Total	952,742	-	-	-	-	952,742

* Disputed dues represents legal cases with vendors

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 14 : Other financial liabilities (Current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Unsecured		
Credit card payables	6,402	5,973
Employee benefits payable	140,239	-
Total other financial liabilities	146,641	5,973

Other financial liabilities are measured at amortised cost.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 15 : Other current liabilities

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Advance from customers	5,946	2,670
Other payables	44,071	21,054
Statutory dues including 401k plan and tax deducted at source	10,501	15,604
Other payables	33,570	5,450
Total	50,016	23,723

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 16 : Current tax liabilities (net)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Tax provision (net of tax paid in advance)	86,327	78,903
Total	86,327	78,903

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 17 : Revenue from operations

	In \$	
Particulars	2025-26	2024-25
Sale of products	3,566,553	3,541,390
Sale of services	58,455	28,104
Total	3,625,008	3,569,494

Also refer note 24.4.10 for accounting policy.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 18 : Other Income

	In \$	
Particulars	2025-26	2024-25
Interest income	395,563	284,891
Total	395,563	284,891

Also refer Note 24.4.11 for accounting policy and Note 24.5.1 for related party disclosures.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 19 : Purchases of traded goods

In \$		
Particulars	2025-26	2024-25
Engines and Gensets	1,907,208	2,507,055
Total	1,907,208	2,507,055

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 20 : Employee benefits expense

		In \$
Particulars	2025-26	2024-25
Salaries, wages, bonus, etc.	1,151,558	457,701
Contribution to 401k plan	44,471	17,822
Welfare and training expenses	16,525	7,889
Total	1,212,555	483,412

Also refer Note 24.5.3 for details of employee benefit plans.

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 21 : Depreciation and amortisation expense

	In \$	
Particulars	2025-26	2024-25
Depreciation on property, plant and equipment	17,099	15,341
Total	17,099	15,341

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 22 : Other expenses

	In \$	
Particulars	2025-26	2024-25
Selling expenses	108,275	141,932
Freight and forwarding	105,949	83,100
Advertisement and publicity	56,866	31,102
Provision for doubtful debts and advances (net)	(54,540)	27,730
Administration expenses	820,877	319,376
Rent	29,415	16,890
Rates and taxes	483	984
Insurance	12,909	5,228
Travelling and conveyance	215,305	154,871
Communication expenses	4,631	3,959
Professional charges	540,145	100,734
Office expenses	4,348	2,573
Repairs and maintenance	196	2,023
Warranty Expenses	(972)	16,476
Donations	850	-
Bank charges	13,567	15,638
Total	929,152	461,308

Kirloskar Americas Corporation

Notes to the Financial Statements for the year ended 31 March 2026

Note 23 : Tax Expenses

The major component of tax expenses are :

In \$

Particulars	2025-26	2024-25
Current tax	7,424	78,903
Current income tax	7,424	78,903
Deferred tax	-	3,109
Relating to reversal or temporary difference	-	3,109
Total Tax expenses reported in the Statement of profit and loss	7,424	82,012

1 History and Nature of Business of the Company

Kirloskar Americas Corporation ("the Company") was incorporated under State of Delaware on 18 March 2015. With effect from 23 June 2015, it is a wholly owned subsidiary of Kirloskar Oil Engines Limited, India ("the Holding Company") with the objective to establish its presence in the North, Central, and South America regions. The Company focuses on the sales of diesel engines, diesel pump sets and generators in North and Latin American regions through a distributor network. The Office is in Magnolia, Texas.

In FY 2023-24, the Company acquired 51% membership interest in Engines LPG, LLC dba Wildcat Power Gen, USA ("Engines LPG LLC"), from one of its existing member Yanbas, LLC, in exchange for cash consideration of \$357,000. Consequent to the said acquisition, Engines LP, LLC became a subsidiary of the Company.

2 Basis of preparation of Financial Statements

These financial statements have been prepared in all material aspects in accordance with accounting standards specified under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015 (as amended) to the extent applicable. These financials are prepared for the limited purpose of preparation of the Holdings Company's consolidated financial statements & as required under Regulation 10 (4) of Foreign Exchange Management (Overseas Investment) Regulations, 2022 (No. FEMA 400/2022-RB) and Para 5 of A.P. (DIR Series) Circular No.12 RBI/2022-2023/110 dated August 22, 2022 issued by the Reserve Bank of India in the context of submission of the Annual Performance Report and is not to be used for any other purposes.

The financial statements have been prepared on accrual basis under the historical cost convention except for certain items of financial instruments which are measured at fair value as per Ind AS.

The Company's financial statements are prepared in US Dollar which is its functional currency.

The financial statements were approved by the Board of Directors and authorized for issue on 7 May 2026.

3 Significant accounting judgements, estimates and assumptions

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

4 Material Accounting Policies

4.1 Current Vs. Non-current classification

The Company presents assets and liabilities in the Balance Sheet based on Current/Non-current classification.

An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as Non-current.

A liability is current when it is:

- Expected to be settled in normal operating cycle
- Held primarily for the purpose of trading
- Due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

Deferred tax assets and liabilities are classified as Non-current assets and liabilities.

The Company classifies all other liabilities as Non-current.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

4.2 Property, Plant and Equipment:

Property, Plant and equipment are stated at cost of acquisition less accumulated depreciation. Cost includes the purchase price and all other attributable costs incurred for bringing the asset to its working condition for intended use.

Depreciation

Depreciation is charged on the basis of useful life of assets on straight line method which are follows:

Asset Category	Life (in years)
Vehicles	5
Office equipment	3 to 10
Furnitures & Fixtures	3 to 10

4.3 Inventory:

The Inventory is valued at cost or net realizable value whichever is lower .

4.4 Government Grant

The Company had determined the grant as a grant related to income based on the evaluation of terms and conditions attached to the eligibility of grant and the Company accounts for the grant as income in Statement of profit and loss.

Grants and subsidies from the government are recognized if the following conditions are satisfied,

- There is reasonable assurance that the Company will comply with the conditions attached to it.
- Such benefits are earned and reasonable certainty exists of the collection.

4.5 Borrowing Costs

Borrowing Costs directly attributable to the acquisition, construction or production of qualifying assets are capitalized till the month in which the asset is ready to use, as part of the cost of that asset. Other borrowing costs are recognized as expenses in the period in which these are incurred.

4.6 Cash and Cash Equivalent:

Cash comprises cash on hand and demand deposits with bank. Cash equivalents are short term highly liquid investments that are readily convertible into known amounts of cash which are subject to an insignificant risk of changes in value.

4.7 Cash Flow Statement:

Cash flows are reported using the indirect method, where by net profit before tax is adjusted for the effects of transactions of a non cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from regular operating, investing and financing activities of the Company are segregated.

4.8 Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

4.9 Financial Assets and Financial Liabilities:

(i) Initial Recognition

All financial assets are recognized initially at fair value. However, trade receivable that do not contain a significant financing component are measured at transaction price.

All financial liabilities are recognized initially at fair value.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. It is normally the transaction price.

(ii) **Subsequently measurement**

For Purposes of subsequent measurement , financial assets are classified in three categories-

- (a) At amortized cost
- (b) At fair value through other comprehensive income (FVOCI)
- (c) At fair value through profit or loss (FVTPL)

For Purposes of subsequent measurement , financial liabilities are classified in two categories.

- (a) At amortized cost
- (b) At fair value through profit or loss (FVTPL)

(ii) **Derecognition**

A financial assets is derecognized when the contractual rights to the cash flows from the financial asset expire.

OR

The Company has transferred its contractual right to receive cash flows from the asset.

A financial liability (or a part of financial liability) is derecognized from its balance sheet when it is extinguished i.e. when the obligation specified in the contract is discharged or cancelled or expired.

4.10 Revenue from Contracts with Customers

The Company recognizes revenue, when or as control over distinct goods or services is transferred to the customer; i.e. when the customer is able to direct the use of transferred goods or services and obtains substantially all of the remaining benefits, provided a contract with enforceable rights and obligations exists and amongst others collectability of consideration is probable taking into account our customer's creditworthiness.

There is no financing component in the contract as the credit period does not exceed one year.

4.11 Other Income

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

4.12 Leases

Ind AS 116 'Leases' provides for certain recognition exemptions for short term leases as well as provides for certain criteria when the lease contracts are non-enforceable. The determination of lease term for the purpose of availing such exemptions and evaluation of such criteria for non-enforceability of a contract involves significant judgement.

4.13 Provisions and Contingencies

Necessary provisions are made for the present obligations that arise out of past events entailing future outflow of economic resources. Such provisions reflect best estimates based on available information.

However a disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

4.14 Current income tax

Current income tax assets and liabilities are measured at the amounts expected to be recovered from or paid to the taxation authorities; on the basis of the taxable profits computed for the current accounting period.

The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date.

4.15 Deferred Tax

Deferred tax assets arises primarily from the difference between the tax base and the book base of assets and liabilities recognised not currently included as income or deductible for the tax purposes. The deferred tax represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered

4.16 Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of acquisition date fair values of the assets transferred by the company, liabilities incurred by the company to the former owners of the acquiree and the equity interests issued by the company in exchange for control of the acquire. Acquisition related costs are generally recognized in profit or loss as incurred.

Goodwill is measured as the excess of,

- the sum of consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any)
- over the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed.

When the consideration transferred by the company in a business combination includes assets or liabilities resulting from a contingent arrangement, the contingent consideration is measured at its acquisition date fair value and included as part of the consideration transferred in a business combination. Contingent consideration that is classified as an asset or liability is re-measured at subsequent reporting dates in accordance with Ind AS 109 Financial Instruments or Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets, with the corresponding gain or loss being recognised in profit or loss.

5 Additional Notes

5.1 Transactions and outstanding balances with Related Parties

In \$

Name of the party	Relationship	Type of transactions	2025-26	2024-25
Transactions:				
Kirloskar Oil Engines Limited	Holding Company	Purchase of goods	1,415,850	2,363,293
Kirloskar Oil Engines Limited	Holding Company	Marketing revenue	56,189	28,104
Kirloskar Oil Engines Limited	Holding Company	Warranty reimbursement	254,917	23,382
Kirloskar Oil Engines Limited	Holding Company	Borrowings obtained through optionally convertible redeemable non cumulative preference shares ("OCRNPS")	2,000,000	2,500,000
Engines LPG, LLC dba Wildcat Power Gen	Subsidiary	Loans granted	1,378,000	2,560,917
Kirloskar Proprietary Limited	A public company in which director is a director and holds along with his relatives more than 2% of Paid-up share capital	Professional fees	1,300	1,385
Engines LPG, LLC dba Wildcat Power Gen	Subsidiary	Sale of goods	153,941	86,095
Engines LPG, LLC dba Wildcat Power Gen	Subsidiary	Professional fees (Management fees)	280,389	-
Engines LPG, LLC dba Wildcat Power Gen	Subsidiary	Interest income on loans granted	395,563	284,891
KOEL Fluid Dynamics Private Limited*	Wholly owned subsidiary of the Holding Company	Purchase of goods	361,802	-
Outstanding Balances :				
Kirloskar Oil Engines Limited	Holding Company	Trade payables	1,185,033	945,633
Kirloskar Oil Engines Limited	Holding Company	Trade receivables	135,099	8,947
Kirloskar Oil Engines Limited	Holding Company	Optionally convertible redeemable Non cumulative Preference shares ("OCRNPS")	7,000,000	5,000,000
Engines LPG LLC, dba Wildcat Power Gen	Subsidiary	Trade receivables	153,205	85,920
Engines LPG LLC, dba Wildcat Power Gen	Subsidiary	Loan receivables (Including accrued interest)	6,598,744	4,825,180
KOEL Fluid Dynamics Private Limited*	Wholly owned subsidiary of the Holding Company	Trade payables	361,802	-

*(formerly known as 'La-Gajjar Machinerries Private Limited')

5.2 Disclosures for investments and transactions through/ as an intermediary:

(a) No funds have been advanced or loaned or invested either from borrowed funds or share premium or any other sources or kind of funds by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(b) No funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries except as stated below:

A. Details of Investments received from Funding party :**For the year ended 31 March 2026**

Name of Company	Date of transaction	Nature of transactions	Amount in \$
Parent Company:			
Kirloskar Oil Engines Limited	23 September 2025	Investment in OCRNPS (Optionally Convertible Redeemable Non-Cumulative Preference Shares)	2,000,000

For the year ended 31 March 2025

Name of Company	Date of transaction	Nature of transactions	Amount in \$
Parent Company:			
Kirloskar Oil Engines Limited	7 May 2024	Investment in OCRNPS (Optionally Convertible Redeemable Non-Cumulative Preference Shares)	2,500,000

B. Details of further investments made or Inter Corporate Deposits/Loans given by Intermediary to Ultimate Beneficiary:**For the year ended 31 March 2026**

Name of intermediary	Name of ultimate beneficiary	Date of transaction	Nature of transactions	Amount in \$
Company:	Subsidiary Company:			
Kirloskar Americas Corporation	Engines LPG,LLC dba Wildcat Power Gen	On various dates	Loan	1,380,000

For the year ended 31 March 2025

Name of intermediary	Name of ultimate beneficiary	Date of transaction	Nature of transactions	Amount in \$
Company:	Subsidiary Company:			
Kirloskar Americas Corporation	Engines LPG,LLC dba Wildcat Power Gen	On various dates	Loan	2,560,000

The Company has complied with relevant provisions of the Foreign Exchange Management Act, 1999 (42 of 1999), to the extent applicable, the Companies Act, 2013 for such transaction and this transaction is not violative of the Prevention of Money-Laundering Act, 2002 (15 of 2003)

C. Details of each Funding Party/Intermediary/Ultimate Beneficiary:

Name of Company	Registered address	Identification No. (CIN/Others)
Kirloskar Oil Engines Limited	Laxmanrao Kirloskar Road, Khadki, Pune - 411 003	L29100PN2009PLC133351
Engines LPG,LLC dba Wildcat Power Gen	930 N Mosley, Wichita, KS 67204, United States of America	2226892

5.3 Employee Benefit Plan**Contribution to 401(k) plan**

The Company Started a 401 (K) plan from 1 January 2023 whereby all employees may contribute up to the maximum amount allowed each year. The employees are fully vested in their contributions when made. The Company matches a 100 % contribution of up to 5% of employee's basic monthly wages to all employees. The Company has reported expenses under the plan of \$44,471 (31 March 2025 : \$17,822).

5.4 Earnings per share (Basic and Diluted)

Particulars	2025-24	2024-25
Profit for the year after taxation (Amounts in \$)	74,158	289,704
Total number of equity shares at the end of the year (Each equity share of face value of \$ 0.001 each fully paid -up)	50	50
Weighted average number of equity shares	50	50
Basic and diluted earnings per share (in \$)	1,483	5,794

Earnings per share are calculated in accordance with Accounting Standard (Ind AS 33) "Earnings Per Share".

5.5 Lease Rent

Rental expenses recorded for low value leases for current year is US\$ 29,415 (31 March 2025: US\$ 16,890)

5.6 Contingent liabilities

There are no contingent liabilities out of transactions for the fiscal year (31 March 2025: Nil).

5.7 Commitments

There are no capital and other material commitments for the fiscal year (31 March 2025: Nil).

5.8 Foreign Exchange Derivatives

There are no foreign exchange derivatives transactions for the fiscal year (31 March 2025: Nil).

5.9 Previous year's figures have been regrouped wherever considered necessary to make them comparable with those of the current year.

For and on behalf of Kirloskar Americas Corporation

Gauri Atul

Kirloskar

Gauri Kirloskar

Director

Date : 8 May 2026

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Atul Kirloskar

Date: 2026.05.08

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KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

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FLOOD, KALLUS, YEN & GUPTA PLLC

CERTIFIED PUBLIC ACCOUNTANTS

19627 Interstate 45 N • Spring, Texas 77388 • 281-355-9272 • Fax 281-355-1800 • www.fkygcpa.com

INDEPENDENT ACCOUNTANTS' COMPILATION REPORT

To Management
Kirloskar Americas Corporation
Houston, Texas

Management is responsible for the accompanying consolidated financial statements of Kirloskar Americas Corporation & subsidiary, which comprise the consolidated balance sheets as of March 31, 2026, and 2025, and the related consolidated statements of income and retained earnings and cash flows for the years then ended, and the related notes to the financial statements in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures that verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Flood, Kallus, Yen & Gupta, PLLC

Flood, Kallus, Yen & Gupta PLLC
Spring, Texas
May 6, 2026

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
CONSOLIDATED BALANCE SHEET
AS OF MARCH 31, 2026, and 2025

ASSETS		March 31, 2026	March 31, 2025
CURRENT ASSETS			
Cash (Note 4)	\$	504,358	469,813
Accounts receivable (Note 2) (Note 6)		1,863,437	604,232
Less allowance for doubtful accounts (Note 2)		(5,449)	(61,331)
Inventory (Note 2)		3,938,325	6,093,025
Prepaid expenses		82,481	32,102
Prepaid inventory (Note 2)		313,430	198,341
Employee advance		8,894	8,951
Federal tax assets (Note 8)		680,643	376,916
Receivable - KOEL India		135,099	8,947
Total current assets		<u>7,521,218</u>	<u>7,730,996</u>
NONCURRENT ASSETS (Note 4)			
Leasehold improvements		114,851	108,992
Office furniture		16,736	15,167
Office equipment		27,460	23,467
Shop equipment		262,707	262,707
Vehicles		302,651	302,651
Less accumulated depreciation and amortization		(361,072)	(262,869)
Total fixed assets (Note 2)		<u>363,333</u>	<u>450,115</u>
Goodwill (Note 2) (Note 3)		679,899	679,899
Operating lease right-of-use assets (Note 7)		532,330	589,097
Security deposits		26,400	24,150
Total noncurrent assets		<u>1,601,962</u>	<u>1,743,261</u>
TOTAL ASSETS	\$	<u><u>9,123,180</u></u>	<u><u>9,474,257</u></u>
LIABILITIES AND STOCKHOLDER'S EQUITY			
CURRENT LIABILITIES			
Accounts payable - trade	\$	3,064,741	3,689,701
Advances received from customers		338,283	87,377
Current portion of vehicles loans (Note 11)		48,083	47,655
Current portion of operating lease liability (Note 7)		271,755	226,930
Notes payable (Note 10)		3,280,002	3,280,002
Interest payable		41,108	25,787
Provision for obsolete inventory		237,189	79,101
Other payables (Note 9)		458,129	191,459
Total current liabilities		<u>7,739,290</u>	<u>7,628,012</u>
NONCURRENT LIABILITIES			
Vehicle leases, non-current (Note 11)		79,190	127,520
Operating lease liability, non-current (Note 7)		260,575	362,167
Total noncurrent liabilities		<u>339,765</u>	<u>489,687</u>
TOTAL LIABILITIES		<u><u>8,079,055</u></u>	<u><u>8,117,699</u></u>
STOCKHOLDER'S EQUITY			
Common stock (\$ 0.001 par value 50 shares issued, 1000 shares authorized)		1	1
Additional paid-in capital		249,999	249,999
Convertible preferred stocks (\$10 par value 700,000 shares issued and authorized) (Note 12)		7,000,000	5,000,000
Retained earnings		(1,390,820)	(404,728)
Equity attributable to shareholders of Kirlorskar Americas Corp		<u>5,859,180</u>	<u>4,845,272</u>
Equity attributable to noncontrolling interests		(4,815,055)	(3,488,714)
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$	<u><u>9,123,180</u></u>	<u><u>9,474,257</u></u>

See Accompanying Notes and Independent Accountants' Compilation Report

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
CONSOLIDATED STATEMENT OF INCOME/(LOSS)
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
SALES REVENUE	\$ 7,800,154	6,067,852
COST OF GOODS SOLD	<u>6,478,482</u>	<u>5,012,219</u>
GROSS PROFIT	<u>1,321,672</u>	<u>1,055,633</u>
MARKETING REVENUE (Note 9)	<u>58,455</u>	<u>28,104</u>
GROSS PROFIT FROM OPERATIONS	<u>1,380,127</u>	<u>1,083,737</u>
GENERAL AND ADMINISTRATIVE EXPENSES		
Advertising & sales promotions	68,128	132,318
Agency commissions	-	2,890
Bank charges	15,248	26,598
Commission expense	148,050	-
Communication expense	44,395	48,294
Contract labor	135	4,554
Depreciation and amortization	98,203	83,907
Donation	850	-
Dues and subscriptions	1,041	3,193
Employee expense	54,563	69,248
Employee benefit expense (Note 14)	91,389	17,822
Insurance expense	173,570	148,328
Logistics expense	105,949	83,100
Lease expense (Note 7)	284,622	262,924
Meals	28,959	33,999
Office expense	13,679	32,652
Postage & delivery	22,974	15,421
Processing fees	3,311	5,689
Professional fees	306,230	145,679
Provision for doubtful debts	(46,905)	27,922
Recruiting & hiring	2,993	56,775
Repairs and maintenance	2,020	8,588
Research & development	7,688	15,866
Salary	1,776,463	1,830,878
Shop expense	24,387	40,138
Taxes	132,072	155,505
Telephone expense	12,240	13,512
Trade show expense	180,847	149,225
Travel expense	258,818	263,830
Utilities	29,731	32,439
Warranty expense	2,907	31,873
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	<u>3,844,557</u>	<u>3,743,167</u>
INCOME FROM OPERATIONS	<u>(2,464,430)</u>	<u>(2,659,430)</u>
OTHER INCOME/(EXPENSES)		
Interest expense	(194,596)	(85,325)
Other income	42,865	29,887
TOTAL OTHER INCOME/(EXPENSES)	<u>(151,731)</u>	<u>(55,438)</u>
NET INCOME BEFORE PROVISION FOR INCOME TAXES	<u>(2,616,161)</u>	<u>(2,714,868)</u>
Federal income tax - deferred (Note 8)	(303,728)	(285,912)
TOTAL PROVISION FOR INCOME TAXES	<u>(303,728)</u>	<u>(285,912)</u>
CONSOLIDATED NET INCOME (LOSS) (Note 2) (Note 13)	<u>(2,312,433)</u>	<u>(2,428,956)</u>
LESS: NET INCOME - NONCONTROLLING INTERESTS (Note 13)	<u>1,326,341</u>	<u>1,505,866</u>
NET INCOME - ATTRIBUTABLE TO KIRLOSKAR AMERICAS CORP (Note 13)	<u>\$ (986,092)</u>	<u>(923,090)</u>

See Accompanying Notes and Independent Accountants' Compilation Report

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
CONSOLIDATED STATEMENT OF RETAINED EARNINGS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
BEGINNING BALANCE - APRIL 1	\$ (404,728)	518,362
CURRENT YEAR DIVIDENDS	-	-
CONSOLIDATED NET INCOME/(LOSS)	(986,092)	(923,090)
ENDING BALANCE - MARCH 31	\$ <u>(1,390,820)</u>	<u>(404,728)</u>

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION
(a Corporation)
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEARS ENDED MARCH 31, 2026, and 2025

	March 31, 2026	March 31, 2025
CASH FLOW FROM OPERATING ACTIVITIES		
Consolidated net income/(loss)	\$ (2,312,433)	(2,428,956)
Adjustment to reconcile net income to net cash		
Provided by operating activities:		
Depreciation and amortization	98,203	83,907
(Increase) decrease in:		
Accounts receivable	(1,259,205)	372,465
Other receivables	(126,152)	12,219
Prepaid expenses	(50,379)	(28,132)
Employee advance	57	7,635
Inventory	2,154,700	(3,793,436)
Federal tax asset	(303,727)	(285,912)
Prepaid inventory	(115,089)	372,262
Security deposits	(2,250)	840
Increase (decrease) in:		
Accounts payable	(624,960)	406,350
Advances received from customer	250,906	66,934
Allowance for doubtful accounts	(55,882)	27,922
Other payables	266,670	1,697
Interest payable	15,321	25,787
Provision for obsolete inventory	158,088	33,900
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	<u>(1,906,132)</u>	<u>(5,124,518)</u>
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of fixed assets	(11,421)	(339,821)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	<u>(11,421)</u>	<u>(339,821)</u>
CASH FLOW FROM FINANCING ACTIVITIES		
Issuance of convertible preferred stock	2,000,000	2,500,000
Payments of vehicles loan	(47,902)	56,513
Payments of notes payable	-	2,891,361
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	<u>1,952,098</u>	<u>5,447,874</u>
NET INCREASE/(DECREASE) IN CASH	34,545	(16,465)
CASH BEGINNING OF YEAR - KIRLOSKAR	440,783	444,520
CASH BEGINNING OF YEAR - ENGINES LPG	29,030	41,758
CASH END OF YEAR	<u>\$ 504,358</u>	<u>469,813</u>

**SUPPLEMENTAL DISCLOSURE OF CASH
FLOW INFORMATION:**

Federal income tax paid	\$ -	-
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See Accompanying Notes and Independent Accountants' Compilation Report

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date: 8 May 2026

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 1 – HISTORY AND NATURE OF BUSINESS OF THE COMPANY

Kirloskar Americas Corporation (formerly: KOEL Americas Corp.) (“the Company”) was incorporated under the State of Delaware on March 18, 2015. It is a wholly owned subsidiary of Kirloskar Oil Engines Limited, India, effective since June 23, 2015. The Company focuses on sales of diesel engines, diesel pump sets and generators in the North and Latin American regions through a distributor network. The Company’s business is affected by general economic fluctuations. The Company commenced business in June 2015.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation:

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”). The preparation of the consolidated financial statements requires the Company to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of assets and liabilities in the consolidated financial statements and accompanying notes.

Basis of Accounting:

The consolidated financial statements of the Company have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities.

Principles of Consolidation:

The Company consolidates all entities that the Company controls by ownership of a majority voting interest. The financial statements of the subsidiary are included in the consolidated financial statements from the date the Company gains control until the date when the entity ceases to control the subsidiary.

The Company uses the equity method to account for investments in companies if the investment provides them with the ability to exercise significant influence over the operating and financial policies of the investee. The consolidated net income includes the Company’s proportionate share of the net income or loss of these companies. The judgment regarding the level of influence over each equity method investee includes considering key factors, such as the ownership interest, representation on the board of directors, participation in policy-making decisions, other commercial arrangements, and material intercompany transactions. The Company eliminates from the financial results all significant intercompany transactions.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Use of Estimates:

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Revenue Recognition:

The Company recognizes revenue when performance obligations under the terms of the contracts with customers are satisfied. The performance obligation generally consists of the promise to sell engines, diesel pump sets and generators to their wholesalers, distributors or retailers.

Property and Equipment:

Property and equipment are recorded at cost. For financial reporting purposes, the costs of property and equipment are depreciated over the estimated useful lives as follows:

<u>Category</u>	<u>Method</u>	<u>Estimated Life Years</u>
Vehicles	Straight-Line	5
Computer and software	Straight-Line	5
Furniture and equipment	Straight-Line	3-10
Leasehold improvements	Straight-Line	15
Shop equipment	Straight-Line	7

The carrying values of long-lived assets, which include property and equipment, are evaluated periodically for impairment. Impairment losses are recognized when indicators of impairment are present, and the discounted cash flow estimated to be generated by the Company's long-lived assets is less than the carrying amount of such assets. The amount of impairment loss, if any, is determined by comparing the amount of the Company's long-lived assets to its estimated fair market value. No impairment losses needed to be recognized for the year ended March 31, 2026.

Advertising:

The Company expenses production costs of print, radio, television and other advertisements as of the first date the advertisements take place. All other marketing expenditures are expensed in the annual period in which the expenditure is incurred.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Shipping and Handling Costs:

Shipping and handling costs related to the movement of goods from our manufacturing locations to the sales distribution centers are included in the line item cost of goods sold in our consolidated statement of income. Shipping and handling costs incurred to move goods from our manufacturing locations or sales distribution centers to the customers are also included in the line item cost of goods sold in our consolidated statement of income. Customers generally do not pay the Company separately for shipping and handling costs. The Company recognizes the cost of shipping and handling activities that are performed after a customer obtains control of the goods as costs to fulfill our promise to provide goods to the customer. As a result of this election, the Company does not evaluate whether shipping and handling activities are services promised to customers. If revenue is recognized for the related goods before the shipping and handling activities occur, the related costs of those shipping and handling activities are accrued.

Receivables:

The Company considers accounts receivable to be fully collectible except for specific instances; accordingly, an allowance for doubtful accounts is established for the estimate of accounts that may ultimately not be collected. The Company considers receivables 180 days past due to be potentially uncollectible.

Income Taxes:

The Company is taxed as a C-corporation for federal income tax purposes. The components of income taxes are:

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is provided on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences:

- except where the deferred income tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, except where the timing of

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognized for all deductible temporary differences, carry-forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilized:

- except where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are only recognized to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date.

Management has evaluated significant tax positions against the criteria established by professional standards and believes there are no such tax positions requiring accounting recognition in the financial statements. Management does not believe its evaluation of tax positions will change within twelve months of March 31, 2025 or 2024. Any changes in tax positions will be recorded when the ultimate outcome becomes known. The Company's tax returns are subject to examination by the taxing authorities for a period of three years after filing the return.

Sale and Use Taxes:

The Company collects taxes imposed directly on its customers related to sales, use and other similar taxes. The Company then remits such taxes on behalf of its customers to the applicable government authorities. The Company excludes from net operating revenues the tax amounts imposed on revenue-producing transactions that were collected from customers to be remitted to the government authorities.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Taxes imposed directly on the Company, whether based on receipts from sales, inventory procurement costs or manufacturing activities, are recorded in the line item cost of goods sold in the statement of income.

Inventory:

The Company holds inventory consisting of diesel engines and generator sets for stock and sale. The inventory is valued at cost or net realizable value, whichever is lower, for financial statement purposes.

Investments:

Investments are reported at cost, if purchased, or at fair value, if donated. Thereafter, investments are reported at their fair values in the statements of financial position, and changes in fair value are reported as investment in return in the income statement.

Goodwill:

Goodwill represents the excess of the purchase price over the fair value of the net assets acquired in a business combination. Goodwill is included in other assets on the balance sheets.

When testing goodwill for impairment quantitatively, the Company first compares the fair value of each reporting unit with its carrying amount. If the carrying amount of a reporting unit exceeds its fair value, a second step is performed to measure the amount of potential impairment. In the second step, the Company compared the implied fair value of the reporting unit goodwill with the carrying amount of the reporting unit's goodwill. If the carrying amount of reporting unit goodwill exceeds the implied fair value of that goodwill, an impairment loss is recognized. No impairment is recognized as of March 31, 2025.

NOTE 3 – ACQUISITION

On November 29, 2023, the Company acquired 51% of the partnership interest in Engines LPG LLC dba Wildcat Power Gen from Yanbas LLC, a Louisiana limited liability company. Goodwill of \$679,899 arising from the acquisition was subsequently booked. The amount of goodwill recognized in the transaction was the amount of consideration paid that exceeded the net book value of the partnership interest at the date of acquisition:

Purchase price	\$ 357,000
(Partnership interest of Yanban, LLC	
net book value in Engines at November 29, 2023)	<u>322,899</u>
Goodwill,	
net book value at November 29, 2023—	<u>\$ 679,899</u>

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KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

The goodwill recognized as part of this acquisition is primarily related to synergistic value created from the opportunity for additional expansion. It also includes certain other intangible assets that do not qualify for separate recognition, such as an assembled workforce.

NOTE 4 – CASH BALANCES

The Company considers all cash deposits at financial institutions to be cash equivalents. On March 31, 2026, the Company had checking accounts valued at \$504,358. On March 31, 2025, the Company had a checking account valued at \$469,813 of which \$190,783 is in excess of the FDIC insured balance. The FDIC insures accounts up to a maximum of \$250,000.

NOTE 5 – SUBSEQUENT EVENTS

In accordance with ASC 855, the subsequent events have been evaluated through April 23, 2026, the date of which the consolidated financial statements were available to be issued and determined that there were not any significant items affecting the accompanying financial statements or requiring disclosure.

NOTE 6 - ACCOUNTS RECEIVABLE

Customer accounts receivable is classified as current assets and are carried at original invoice amounts less an estimate for doubtful receivables based on a review of all outstanding amounts on a quarterly basis. The Company estimate losses on receivable based on expected losses, including the historical experience of actual losses and aging analysis. Receivables are considered impaired and written-off when it is probable that all contractual payment due will not be collected in accordance with the terms of the agreement.

NOTE 7 – LEASES

The Company had operating leases primarily for manufacturing and offices.

The Company recognizes and measures its leases in accordance with FASB ASC 842, *Leases*. The Company classified these leases as operating leases. These leases generally contain renewal options for periods ranging to 3 years. The Company recognizes a lease liability and a right of use (ROU) at Jan 01, 2022. The lease liability is recognized based on the present value of its future lease payments. Variable payments are included in the future lease payments when those variable payments depend on an index or a rate. The discount rate is the incremental borrowing rate, which is the rate of interest it would have to pay on a collateralized basis to borrow an amount equal to the lease payments under similar terms and in a similar economic environment. The ROU asset is subsequently measured throughout the lease term and the amount of the measured lease liability. Lease cost for lease payments is recognize on a straight-line basis over the lease term.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

The Company has elected, for all underlying classes of assts, to not to recognize ROU assets and lease liabilities for short-term leases that have a lease term of 12 months or less at lease commencement.

The components of lease cost are as follows:

	March 31, 2026	March 31, 2025
Operating lease cost	\$ 258,464	\$ 246,177
Variable lease cost	26,158	16,747
Total lease cost	<u>\$ 284,622</u>	<u>\$ 262,924</u>

Amounts reported in the consolidated balance sheets as of March 31, 2026, are as follows:

Operating lease ROU assets	\$ 532,330
Operating lease liabilities, current portion	271,755
Operating lease liabilities, non-current	260,575
Total operating lease liabilities	<u>\$ 532,330</u>

At March 31, 2026, the Company did not have any operating leases that had not yet commenced.

Maturities of operating lease liabilities as of March 31, 2026, were as follows:

	<u>Lease Payments</u>
Apr 1, 2026 – March 31, 2027	\$ 288,098
Apr 1, 2027 – March 31, 2028	166,577
Apr 1, 2028 – March 31, 2029	41,508
Apr 1, 2029 – March 31, 2030	42,305
Apr 1, 2030 – September 30, 2030	<u>21,351</u>
Total undiscounted lease payments	558,839
Less imputed interest	<u>(27,509)</u>
Present value of lease liabilities	<u>\$ 532,330</u>

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 8 – INCOME TAXES

Income tax expense consists of the following:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Current tax expense	\$ 0	\$ 0
Current tax accrued	0	0
Deferred tax expense	(303,728)	(285,912)
Income tax expense	<u>\$ (303,728)</u>	<u>\$ (285,912)</u>

The Company and its subsidiaries file income tax returns in all applicable jurisdictions.

NOTE 9 – OTHER PAYABLES

Other payables consisted of the following:

	<u>March 31, 2026</u>	<u>March 31, 2025</u>
Accrued liabilities	\$ 185,471	\$ 29,170
Credit cards payables	34,837	33,213
Accrued payroll and related expenses	237,821	129,076
Total	<u>\$ 458,129</u>	<u>\$ 191,459</u>

NOTE 10 – NOTES PAYABLE

As of March 31, 2026, Engines LPG LLC dba Wildcat Power Gen, a subsidiary of Kirloskar Americas Corporation entered into various subordinated loan agreements with ICICI Bank UK PLC and Roeser Sales Partners, LLC, the noncontrolling interest partner. The subordinated loans are non-secured and subordinated to Engines LPG LLC dba Wildcat Power Gen's obligations to other vendors and credits.

Notes payable consists of the following:

<u>Lender</u>	<u>Maturity Date</u>	<u>Rate</u>	<u>Balance on</u> <u>March 31, 2026</u>
ICICI Bank UK PLC	March 25, 2027	See Notes	\$ 3,000,000
Roeser Sales Partners, LLC	On demand	N/A	280,002
Total			<u>\$ 3,280,002</u>

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

Engines LPG LLC dba Wildcat Power Gen has a short-term debt agreement with ICICI Bank UK PLC. The note was initially scheduled to mature on October 3, 2025. Lender has agreed to extend the maturity date to March 25, 2027. The loan accrues interest at the Secured Overnight Financing Rate (SOFR) with interest due and payable on the first day of each calendar quarter.

NOTE 11 – VEHICLE LOANS

Engines LPG LLC dba Wildcat Power Gen, a subsidiary of Kirloskar Americas Corporation has vehicle loan agreements with multiple lenders. The lenders, secured vehicles, maturity dates, and interest rates of the notes are as follows:

<u>Lender</u>	<u>Vehicles</u>	<u>Maturity date</u>	<u>Interest rate</u>	<u>Balance</u>
Ford	2019 Expedition	November 25, 2027	4.990%	\$ 20,708
Ford	2024 Escape	November 6, 2028	0.900%	\$ 24,302
Ford	2024 Escape	December 26, 2029	7.590%	\$ 25,388
Wells Fargo	Forklift cap lease	March 1, 2029	7.500%	\$ 42,490
Wells Fargo	Racking cap lease	September 1, 2027	7.202%	\$ 14,385
Total				<u>\$ 127,273</u>

NOTE 12 – CONVERTIBLE PREFERRED STOCK

On November 29, 2023, the Company issued 250,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited. Under the terms of the Series A Stock Certificate, the holders have specific rights to be paid in cash out of the assets of the Company prior to any class shares. In the event of any liquidation, dissolution, or winding up of the Company, whether voluntary or involuntary, holders of each share of Series A Preferred Stock shall be entitled to be paid out of the assets of the Company available for distribution to holders of the Company's capital stock an amount per share equal to Ten Dollars (\$10) (the "Preference Amount"). The Preference Amount shall be paid to the holders of the Series A Preferred Stock with respect to such liquidation, dissolution, or winding up before any sums shall be paid or any assets distributed to the holders of shares of Common Stock or to the holders of any other stock of the Company ranking junior to the Series A Preferred Stock as to liquidation preferences, but after the payment of liquidation amounts to the holders of any other stock of the Company ranking senior to the Series A Preferred Stock as to liquidation preferences.

On May 7, 2024, the Company issued additional 250,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited with the same terms as mentioned above.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

On September 23, 2025, the Company issued additional 2,000,000 non-assessable series A-1 optionally convertible redeemable non-cumulative preference shares to Kirloskar Oil Engines, Limited with the same terms as mentioned above.

NOTE 13 - CONSOLIDATED NET INCOME

Consolidated income attributable to shareholders of Kirloskar Americas Corporation is separately presented in the consolidated balance sheet as a component of Kirloskar Americas Corporation's shareholders' equity, which also includes the Company's proportionate share of equity method. Consolidated income attributable to noncontrolling interests is allocated to, and included in, the consolidated balance sheet as part of the line item equity attributable to noncontrolling interests.

The following table summarizes the allocation of total income between the shareholders of Kirloskar Americas and non-controlling interests:

Fiscal year ended March 31, 2026				
	<u>Kirloskar Americas Corp</u>	<u>Engines LPG LLC dba Wildcat Power Gen</u>		<u>Total</u>
	Shareholders of Kirloskar Americas	Shareholders of Kirloskar Americas	Noncontrolling interests	Shareholders of Kirloskar Americas
Consolidated net income	\$ 385,312	(1,380,477)	(1,326,341)	(986,092)

NOTE 14 – EMPLOYEE BENEFIT PLAN

The Company started a 401(k) plan from January 1, 2023 whereby all employees may contribute up to the maximum amount allowed each year. The employees are fully vested in their contributions when made. The Company matches a 100% contribution of up to 5% of employee's basic monthly wages to all employees. The Company has reported expenses under the plan of \$91,389 and \$46,706 for the fiscal year ended March 31, 2026 and 2025, respectively.

KIRLOSKAR AMERICAS CORPORATION & SUBSIDIARY
(a Corporation)
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 2026, and 2025

NOTE 15 – RELATED PARTY TRANSACTIONS

Following are details of transactions during the fiscal years ended March 31, 2026, and 2025 with related parties:

Name of the Party	Relationship	Type of Transaction	FYE March 31, 2026 Amount (\$)	FYE March 31, 2025 Amount (\$)
Kirloskar Oil Engines Limited, India	Parent Company	Purchase of goods	1,977,818	5,403,903
Kirloskar Oil Engines Limited, India	Parent Company	Marketing revenue	56,189	28,104
Kirloskar Oil Engines Limited, India	Parent Company	Warranty reimbursement	254,917	23,382
Kirloskar Oil Engines Limited, India	Parent Company	Optionally convertible redeemable Non cumulative Preference shares ("OCRNPS")	2,000,000	2,500,000
KOEL Fluid Dynamics Pvt Ltd	Entity in which directors have a significant controlling interest	Purchase of goods	361,802	0
Kirloskar Proprietary Ltd	Entity in which a director has a significant controlling interest	Professional fees	1,300	1,385

For and on behalf of Kirloskar Americas Corporation

Gauri Atul
 Kirloskar

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Gauri Kirloskar
 Director
 Date: 8 May 2026

See Independent Accountants' Compilation Report

Kirloskar Americas Corporation

**SUPPLEMENTARY INFORMATION
SCHEDULES I & II
CONSOLIDATED FINANCIALS AS GENERALLY REPORTED IN INDIA**

**For the year ended 31 March 2026
2025-26**

Kirloskar Americas Corporation
Consolidated Balance Sheet as at 31 March 2026

In \$			
Particulars	Notes	As at 31 March 2026	As at 31 March 2025
ASSETS			
I. Non-current assets		2,090,988	1,531,079
(a) Property, plant and equipment	1a	363,332	450,114
(b) Right-of-use assets	1b	340,714	-
(c) Goodwill	2	679,899	679,899
(d) Financial assets			
(i) Other financial assets	3	26,400	24,150
(e) Deferred tax assets (net)	4	680,643	376,916
II. Current assets		6,609,331	7,276,084
(a) Inventories	5	4,014,566	6,212,264
(b) Financial assets			
(i) Trade receivables	6	1,999,032	552,953
(ii) Cash and cash equivalents	7	504,358	469,814
(c) Other current assets	8	91,375	41,053
Total Assets		8,700,319	8,807,163
EQUITY AND LIABILITIES			
Equity		(5,972,084)	(3,643,442)
(a) Equity share capital	9	250,000	250,000
(b) Other equity	10	(1,399,088)	(404,728)
(c) Non-controlling interests	10a	(4,822,995)	(3,488,714)
Liabilities			
I. Non-current liabilities		203,335	127,520
(a) Financial liabilities			
(i) Borrowings	11	79,190	127,520
(ii) Lease liabilities	12a	124,145	-
II. Current liabilities		14,469,066	12,323,085
(a) Financial liabilities			
(i) Borrowings	13	10,369,192	8,327,657
(ii) Lease liabilities	12b	232,775	-
(iii) Trade payables	14		
(a) total outstanding dues of micro enterprises and small enterprises		-	-
(b) total outstanding dues of creditors other than micro enterprises and small enterprises		3,176,503	3,689,701
(iv) Other financial liabilities	15	302,298	196,192
(b) Other current liabilities	16	388,299	109,535
Total Equity and Liabilities		8,700,317	8,807,163
Material accounting policies	28		
The accompanying notes are an integral part of the financial statements.			

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar

Director

Date : 8 May 2026

Particulars	Notes	2025-26	2024-25
Income			
Revenue from operations	18	7,859,088	6,095,956
Other income	19	42,865	29,887
Total Income		7,901,952	6,125,843
Expenses			
Cost of raw materials and components consumed	20	3,561,623	4,000,581
Purchase of traded goods	21	1,898,135	2,520,444
Changes in inventories of finished goods, work-in-progress and traded goods	22	873,765	(1,876,612)
Employee benefits expense	23	2,299,530	2,558,995
Finance costs	24	224,729	85,324
Depreciation and amortisation expense	25	325,345	83,907
Other Expenses	26	1,351,194	1,468,073
Total Expenses		10,534,321	8,840,712
Profit/(Loss) before exceptional items and tax		(2,632,369)	(2,714,869)
Exceptional items		-	-
Profit/(Loss) before tax		(2,632,369)	(2,714,869)
Tax expenses		(303,727)	(216,662)
Current tax	27	-	-
Deferred tax	27	(303,727)	(216,662)
Profit/(Loss) for the year		(2,328,642)	(2,498,207)
Other comprehensive income/(loss)			
A. Items that will be reclassified to profit or loss in subsequent periods		-	-
B. Items that will not to be reclassified to profit or loss in subsequent periods		-	-
Total other comprehensive income/(loss) for the year, net of tax [A+B]		-	-
Total comprehensive income/(loss) for the year, net of tax		(2,328,642)	(2,498,207)
Profit/(Loss) for the year attributable to:			
Owners of the Company		(994,360)	(923,090)
Non-controlling interest		(1,334,282)	(1,575,116)
		(2,328,642)	(2,498,207)
Other comprehensive income/(loss) attributable to:			
Owners of the Company		-	-
Non-controlling interest		-	-
		(2,328,642)	(2,498,207)
Total comprehensive income/(loss) attributable to:			
Owners of the Company		(994,360)	(923,090)
Non-controlling interest		(1,334,282)	(1,575,116)
		(2,328,642)	(2,498,207)
Earnings per equity share [nominal value per share \$ 0.001 each (31 March 2025 : \$ 0.001 each)]			
Basic	28	(19,887)	(18,462)
Diluted	28	(19,887)	(18,462)
Material accounting policies	28		
The accompanying notes are an integral part of the financial statements.			

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar

Director

Date : 8 May 2026

Kirloskar Americas Corporation
Statement of Changes in Equity for the year ended 31 March 2026

Equity share capital		In \$
Particulars	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	250,000	250,000
Issue/Reduction, if any during the year	-	-
Balance at the end of the year	250,000	250,000

Other equity		In \$
Particulars	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	(404,728)	518,362
Net profit /(loss) for the year	(994,360)	(923,090)
Balance at the end of the year	(1,399,089)	(404,728)

For and on behalf of Kirloskar Americas Corporation

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Gauri Kirloskar
Director
Date : 8 May 2026

Kirloskar Americas Corporation
Consolidated Statement of Cash Flow for the year ended 31 March 2026

In \$

Particulars	2025-26	2024-25
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before Tax	(2,632,369)	(2,714,869)
Adjustments :		
Add:		
Depreciation and amortisation expenses	325,345	83,907
Write down / (reversal) in write down of inventories	1,272,378	35,846
Finance costs	224,729	85,324
Less:		
Sundry credit balances written back	42,865	29,887
Impairment loss allowance / (reversal), write off on trade and other receivables	46,905	27,921
Working Capital Adjustments:		
(Increase) / Decrease in Trade receivables	(1,399,173)	384,683
(Increase) / Decrease in Inventories	925,320	(3,423,119)
(Increase) / Decrease in Financial assets	(2,250)	840
(Increase) / Decrease in Other current assets	(50,322)	(20,497)
Increase / (Decrease) in Trade payables	(470,333)	376,463
Increase / (Decrease) in Other financial liabilities	106,106	98,049
Increase / (Decrease) in Other liabilities	278,765	(3,630)
Net Cash generated from / (used in) operations	(1,511,574)	-5,039,194
Income taxes paid	-	-
NET CASH FLOW GENERATED/(USED IN) FROM OPERATING ACTIVITIES	(1,511,574)	(5,039,194)
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment (PPE) and intangible assets	(11,420)	(339,820)
NET CASH (USED IN) INVESTING ACTIVITIES	(11,420)	(339,820)
CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from Borrowings/Repayment	1,952,097	5,447,875
Finance costs	(153,488)	(85,324)
Payment for lease liabilities	(241,072)	-
NET CASH GENERATED FROM/(USED IN) FINANCING ACTIVITIES	1,557,538	5,362,550
Net increase / (decrease) in Cash and Cash equivalents	34,544	(16,464)
Opening Cash and cash equivalents	469,814	486,278
Closing Cash and cash equivalents (Refer Note 7)	504,358	469,814

Notes

1. The above cash- flow statement have been prepared under the indirect method as set out in the Indian Accounting Standard Ind AS 7, 'Statement of Cash Flow' as specified in the Companies (Indian Accounting Standards) Rules, 2015.
2. Income Tax paid is treated as arising from operating activities and are not bifurcated between investing and financing activities.
3. All figures in brackets indicate cashflow.

For and on behalf of Kirloskar Americas Corporation

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Director
Date : 8 May 2026

Note 1a : Property, plant and equipment

Particulars	Leasehold Improvements	Plant & Equipment	Furnitures & Fixtures	Vehicles	Office Equipment	Computers & Softwares	In \$ Total
Gross Block							
As at 1 April 2024	19,265	163,341	6,194	172,920	3,126	8,318	373,164
Additions due to acquisition	-	-	-	-	-	-	-
Additions	89,727	99,366	8,973	129,730	1,082	10,941	339,820
Deductions	-	-	-	-	-	-	-
As at 31 March 2025	108,992	262,707	15,167	302,650	4,209	19,258	712,984
Additions due to acquisition	-	-	-	-	-	-	-
Additions	5,859	-	1,569	-	3,993	-	11,420
Deductions	-	-	-	-	-	-	-
As at 31 March 2026	114,851	262,707	16,736	302,650	8,202	19,258	724,404
Depreciation and Impairment							
As at 1 April 2024	397	67,544	5,008	96,770	2,910	6,335	178,963
Additions due to acquisition	-	-	-	-	-	-	-
Depreciation for the year	5,113	37,204	1,301	37,481	216	2,592	83,907
Deductions	-	-	-	-	-	-	-
As at 31 March 2025	5,510	104,748	6,309	134,251	3,126	8,927	262,870
Depreciation for the year	8,955	37,867	2,372	46,099	388	2,522	98,202
Deductions	-	-	-	-	-	-	-
As at 31 March 2026	14,464	142,614	8,680	180,351	3,514	11,449	361,072
Net Block							
As at 31 March 2025	103,482	157,959	8,858	168,399	1,083	10,331	450,114
As at 31 March 2026	100,387	120,093	8,056	122,299	4,688	7,809	363,332

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 1b : Right-of-use ("ROU") assets

In \$		
Particulars	Building	Total
Balance as on 1 April 2024	-	-
Addition	-	-
Deletion	-	-
Amortisation	-	-
Balance as at 31 March 2025	-	-
Addition	567,857	567,857
Deletion	-	-
Amortisation	-227,143	-227,143
Balance as at 31 March 2026	340,714	340,714

The aggregate amortisation expense on Right-of-use (ROU) assets is included under depreciation and amortisation expense in the Statement of Profit and Loss.

Note 2 : Goodwill

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Goodwill	679,899	679,899
Total	679,899	679,899

For accounting policy and additional disclosures, refer Note No. 28.4.4 and 28.5.3

Note 3 : Other financial assets (Non current)

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Security deposits (Unsecured, considered good)	26,400	24,150
Total	26,400	24,150

Other non current financial assets are at amortised cost. Also refer Note No. 28.4.11 for accounting policies.

Note 4 : Deferred tax assets (net)

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax assets		
Tax loss	680,643	376,916
Total	680,643	376,916

Also refer Note 28.4.17 for accounting policy.

Note 5 : Inventories

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Raw Materials		
Raw materials and components	1,240,863	2,555,219
Raw materials in transit	313,430	323,006
Work-in-progress	103,715	208,236
Finished goods	1,131,865	2,028,133
Traded goods	1,224,693	1,097,670
Total	4,014,566	6,212,264

1. Write Down of inventories to net realisable value US\$ 12,72,378 (31 March 2025 : US\$ 35,846) were recognised as an expense during the year.
2. Refer Note 13 for information on hypothecation with bankers for the purpose of working capital facilities.

Note 6 : Trade receivables

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Total Trade Receivables	1,999,032	552,953
Trade receivables	1,863,933	544,006
Receivables from related parties	135,099	8,947
Break-up for security details:		
Unsecured, considered good	2,004,482	614,284
Loss allowance (for expected credit loss under simplified approach)	(5,450)	(61,331)
Total	1,999,032	552,953

1.Trade Receivables are at amortized cost. Also refer Note No. 28.4.11 for accounting policies.

3. For related party disclosures, refer Note 28.5.1

2. Movement of loss allowance (for expected credit loss under simplified approach) :

Particulars	In \$
As at 1 April 2024	33,409
Allowance made/(reversed) during the year	27,921
Less : Written off	-
As at 31 March 2025	61,331
Allowance made/(reversed) during the year	(55,881)
Less : Written off	
As at 31 March 2026	5,450

Note 6 : Trade receivables (Continued)

For trade receivables outstanding, the ageing schedule is as given below:

As at 31 March 2026

In \$

Particulars	Outstanding for following periods from due date of payment						
	Not due	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables - considered good	1,320,906	681,468	2,029	81	-	-	2,004,483
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables	-	-	-	-	-	-	-
Total Trade Receivables							2,004,483
Less: Loss allowance for expected credit loss							(5,450)
Total Trade Receivables							1,999,033

* Disputed Trade Receivables represents legal cases with customers

As at 31 March 2025

In \$

Particulars	Outstanding for following periods from due date of payment						
	Not due	Less than 6 months	6 months -1 year	1-2 Years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables- considered good	299,829	253,124	40,178	23	16,641	4,489	614,284
(ii) Undisputed Trade Receivables – which have	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables	-	-	-	-	-	-	-
Total Trade Receivables							614,284
Less: Loss allowance for expected credit loss							(61,331)
Total Trade Receivables							552,953

* Disputed Trade Receivables represents legal cases with customers

Note 7 : Cash and cash equivalents

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Balance with Bank		
Current Accounts	504,358	469,814
Total	504,358	469,814

Note 8 : Other current assets

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Prepaid expenses	82,481	32,101
Advance to employees	8,894	8,952
Total	91,375	41,053

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 9 : Equity share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	In \$	No. of shares	In \$
Authorised share capital				
1,000 Equity shares of \$ 0.001 each				
Issued and subscribed share capital				
50 Equity shares of \$ 0.001 each				
Subscribed and fully paid up				
Equity shares of \$ 0.001 each	50	250,000	50	250,000
Total	50	250,000	50	250,000

Note 10 : Other equity

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Retained Earnings	(1,399,088)	(404,728)
Opening Balance	(404,728)	518,362
Add : Profit for the year	(994,360)	(923,090)
Add : Other Comprehensive income	-	-
Total	(1,399,088)	(404,728)

Note 10a : NCI (Non Controlling Interest)

	In \$	
Particulars	As at 31 March 2026	As at 31 March 2025
Non Controlling Interest	(4,822,995)	(3,488,714)
Opening Balance	(3,488,714)	(1,913,597)
Add: Arising due to acquisition	-	-
Add : Profit/(Loss) for the year	(1,334,282)	(1,575,117)
Add : Other Comprehensive income/(loss)	-	-
Total	(4,822,995)	(3,488,714)

Note 11 : Borrowings (Non-current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Secured loans from NBFC/ Financial Institution		
Vehicle / Capital lease loans	79,190	127,520
Total Borrowings	79,190	127,520

1. Borrowings are measured at amortised cost. Also refer Note 13 for current maturities of long term borrowings (Refer Note No. 28.4.11).

2. Maturity profile of Term Loans from Banks (Current and Non-current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Less than Three Months	10,055	11,889
More Three Months Up to One Year	38,027	35,766
More than One Year Up to Three Years	75,195	94,685
More than Three Years Up to Five Years	3,996	32,835
Total Borrowings	127,273	175,175

3. The Company has availed various vehicle loans ranging from US\$ 31,686 to US\$ 67,056 from financial institutions having repayment tenors ranging from 48 months to 72 months with monthly installments ranging from US\$ 638 to US\$ 1,082 at rate of interest ranging from 0.90% p.a. to 7.59% p.a.

4. The Company has availed various capital lease loans ranging from US \$ 27,300 to US\$ 65,960 from financial institutions having repayment tenors ranging from 36 months to 60 months with monthly installments ranging from US\$ 845 to US\$ 1,322 at rate of interest ranging from 7.20% p.a. to 7.50% p.a.

Note 12a : Lease liabilities (Non-current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Lease liabilities	124,145	-
Total	124,145	-

Also refer Note 28.5.5 for additional disclosures

Note 12b : Lease liabilities (Current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Lease liabilities	232,775	-
Total	232,775	-

Also refer Note 28.5.5 for additional disclosures

Note 13 : Borrowings (Current)

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Unsecured		
6% Optionally convertible redeemable Non cumulative Preference shares	7,000,000	5,000,000
Borrowings from others	280,002	280,002
Secured		
From bank & Financial Institutions		
Working capital draw loan	3,041,108	3,000,000
Current Maturities of Non-Current Borrowings	48,083	47,655
Total Borrowings	10,369,192	8,327,657

1. Borrowings are measured at amortised cost (Refer Note No. 28.4.11).

2. For related party disclosures, refer note 28.5.1.

3. Pursuant to the unanimous written consent dated 4th August 2025 of the Board of Directors and the sole stockholder, the Company offered the Holding Company to purchase additional stocks up to 2,00,000 shares of the Company's Series A-1 Optionally Convertible Redeemable Non-Cumulative Preference Shares (the "Series A-1 Preferred Stock - OCRNPS") at a purchase price of US\$10 per share for total amount of up to US\$ 20,00,000. Such Series A-1 Preferred Stock - OCRNPS have certain rights and preferences including, but not limited to, a dividend rate of 6% per annum and a Mandatory Redemption Period of 10 years from the date of issuance, Par Value US\$10, Redemption Price US\$10, with a Redemption Right available anytime upon purchaser request and a Conversion Ratio of 1:1000 in respect of the Company's common stock (i.e. 1000 shares of common stock, par value of \$ 0.001 each, for every share of Series A-1 Preferred Stock - OCRNPS). During the year, the Holding Company invested US\$ 20,00,000 in Series A-1 Preferred Stock – OCRNPS as per payment terms covered in the Letter of Offer issued to the Holding Company.

4. During the previous year ended 31 March 2025, the subsidiary company obtained working capital loan from bank and draw down US\$ 3,000,000 in tranches for a for a term of minimum 7 days and maximum 180 days from drawdown date at rate of interest equal to a floating 90 days SOFR plus 1.35%, secured by the current assets of the Company. The Company has executed a subordination agreement with the bank and the Holding company, wherein the principal repayment of the borrowings other than the bank borrowings would be subordinated to the repayment of the bank borrowings. The total loan outstanding as at 31 March 2026 is US\$ 3,000,000.

Note 14 : Trade payables

	In \$	
	As at 31 March 2026	As at 31 March 2025
Particulars		
Total outstanding		
Dues to micro enterprises and small enterprises	-	-
Dues to other than micro enterprises and small enterprises	3,176,503	3,689,701
Total	3,176,503	3,689,701

- 1.Trade payables are at amortised cost. Also refer Note No. 28.4.11 for accounting policy.
2. For related party disclosures, refer note no. 28.5.1

As at 31 March 2026

In \$

Particulars	Unbilled	Outstanding for following periods from due date of payment					Total
		Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro Enterprises and Small Enterprises ("MSME")	-	-	-	-	-	-	-
Others	111,761	1,903,605	1,132,295	482	8,000	20,360	3,176,503
Disputed dues – MSME	-	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-	-
Total	111,761	1,903,605	1,132,295	482	8,000	20,360	3,176,503

* Disputed dues represents legal cases with vendors

As at 31 March 2025

In \$

Particulars	Unbilled	Outstanding for following periods from due date of payment					Total
		Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Micro Enterprises and Small Enterprises ("MSME")	-	-	-	-	-	-	-
Others	-	2,122,055	1,491,514	12,994	20,785	42,353	3,689,701
Disputed dues – MSME	-	-	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-	-	-
Total	-	2,122,055	1,491,514	12,994	20,785	42,353	3,689,701

* Disputed dues represents legal cases with vendors

Note 15 : Other financial liabilities (Current)

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Unsecured		
Other financial liabilities		
Employee benefits payable	227,321	113,472
Other Payables	74,977	82,720
Total other financial liabilities	302,298	196,192

Other financial liabilities are measured at amortised cost.

Note 16 : Other current liabilities

In \$

Particulars	As at 31 March 2026	As at 31 March 2025
Advance from customers	344,228	88,481
Other payables	44,071	21,054
Statutory dues including 401k plan and tax deducted at source	10,501	15,604
Other payables	33,570	5,450
Total	388,299	109,535

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 18 : Revenue from operations

	In \$	
Particulars	2025-26	2024-25
Sale of products	7,798,436	6,063,431
Sale of services	60,652	32,525
Total	7,859,088	6,095,956

Also refer Note 28.4.12 for accounting policy.

Note 19 : Other Income

	In \$	
Particulars	2025-26	2024-25
Sundry balances written back	42,865	29,887
Total	42,865	29,887

Also refer Note 28.4.13 for accounting policy

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 20 : Cost of raw materials consumed

In \$

Particulars		
	2025-26	2024-25
Cost of raw materials consumed	3,561,623	4,000,581
Total	3,561,623	4,000,581

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 21 : Purchases of traded goods

Particulars	In \$	
	2025-26	2024-25
Engines and Gensets	1,898,135	2,520,444
Total	1,898,135	2,520,444

Note 22 : Changes in inventories of finished goods, work-in-progress and traded goods

	In \$	
Particulars	2025-26	2024-25
Opening Inventories	3,334,039	1,457,427
Work-in-progress	208,236	130,081
Finished goods	2,028,133	214,123
Traded goods	1,097,670	1,113,223
Closing Inventories	2,460,274	3,334,039
Work-in-progress	103,715	208,236
Finished goods	1,131,865	2,028,133
Traded goods	1,224,693	1,097,670
(Increase)/decrease in inventories	873,765	(1,876,612)

Kirloskar Americas Corporation

Notes to the Consolidated Financial Statements

Note 23 : Employee benefits expense

		In \$
Particulars	2025-26	2024-25
Salaries, wages, bonus, commission, etc.	2,053,489	2,353,206
Contribution to 401k plan	91,389	46,706
Welfare and training expenses	154,651	159,083
Total	2,299,530	2,558,995

Also refer Note 28.5.2 for details of employee benefit plans.

Note 24 : Finance costs

	In \$	
Particulars	2025-26	2024-25
Interest on lease liabilities	30,134	-
Interest on borrowings from banks	194,595	85,324
Total	224,729	85,324

Note 25 : Depreciation and amortisation expense

	In \$	
Particulars	2025-26	2024-25
Depreciation on Property, plant and equipment	98,202	83,907
Amortisation on right-to-use assets	227,143	-
Total	325,345	83,907

Note 26 : Other expenses

In \$

Particulars	2025-26	2024-25
Manufacturing expenses	24,831	47,372
Stores consumed	24,696	42,818
Job work charges	135	4,554
Selling expenses	471,761	406,784
Commission	148,050	2,890
Freight and forwarding	124,390	94,429
Advertisement and publicity	246,226	281,543
Provision for doubtful debts (Loss allowance for expected credit loss)(net)	(46,905)	27,921
Administration expenses	854,601	1,013,917
Rent	43,550	262,925
Rates and taxes	483	984
Insurance	102,271	60,394
Travelling and conveyance	258,817	263,830
Communication expenses	44,396	48,293
Professional charges	309,236	145,678
Office expenses	38,994	58,411
Repairs and maintenance	2,021	8,588
Warranty Expenses	2,908	31,873
Bank charges	15,248	26,598
Membership & subscription	1,041	3,193
Postage and courier	4,533	4,092
Miscellaneous expenses	30,255	99,056
Donations	850	-
Total	1,351,194	1,468,073

Note 27 : Tax Expenses

The major component of tax expenses are :

In \$

Particulars	2025-26	2024-25
Current tax	-	-
Current income tax	-	-
Deferred tax	(303,727)	(216,662)
Relating to reversal or temporary difference	(303,727)	(216,662)
Total Tax expenses reported in the Statement of profit and loss	(303,727)	(216,662)

1 History and Nature of Business of the Company

The consolidated financial statements comprise the financial statements of Kirloskar Americas Corporation ('the Company') and its subsidiary Engines LPG, LLC dba Wildcat Power Gen (collectively 'the Group'). Kirloskar Americas Corporation ("the Company") was incorporated under State of Delaware on 18 March 2015. With effect from 23 June 2015, it is a wholly owned subsidiary of Kirloskar Oil Engines Limited, India ("the Holding Company") with the objective to establish its presence in the North, Central, and South America regions. The Company focuses on the sales of diesel engines, diesel pump sets and generators in North and Latin American regions through a distributor network. The Office is in Magnolia, Texas.

In FY 2023-24, the Company acquired 51% membership interest in Engines LPG, LLC dba Wildcat Power Gen, USA ("Engines LPG LLC"), from one of its existing member Yanbas, LLC, in exchange for cash consideration of \$357,000. Consequent to the said acquisition, Engines LP, LLC became a subsidiary of the Company.

2 Basis of preparation of consolidated financial statements

These financial statements have been prepared in all material aspects in accordance with accounting standards specified under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015 (as amended) to the extent applicable. These financials are prepared for the limited purpose of preparation of the Holding Company's consolidated financial statements & as required under Regulation 10 (4) of Foreign Exchange Management (Overseas Investment) Regulations, 2022 (No. FEMA 400/2022-RB) and Para 5 of A.P. (DIR Series) Circular No.12 RBI/2022-2023/110 dated August 22, 2022 issued by the Reserve Bank of India in the context of submission of the Annual Performance Report and is not to be used for any other purposes.

The consolidated financial statements have been prepared on accrual basis under the historical cost convention except for certain items of financial instruments which are measured at fair value as per Ind AS.

The consolidated financial statements are prepared in US Dollar which is its functional currency.

The financial statements were approved by the Board of Directors and authorized for issue on 7 May 2026.

Particulars of subsidiaries have been considered in the preparation of the consolidated financial statements:

Name of Company	Country of Incorporation	% of Shareholding of Kirloskar Americas Corporation	Consolidated As
Engines LPG LLC, dba Wildcat Power Gen	United States of America	51%	Subsidiary

3 Significant accounting judgements, estimates and assumptions

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

4 Material Accounting Policies

4.1 Current Vs. Non-current classification

The Group presents assets and liabilities in the Balance Sheet based on Current/Non-current classification.

An asset is treated as current when it is:

- a. Expected to be realised or intended to be sold or consumed in normal operating cycle
- b. Held primarily for the purpose of trading
- c. Expected to be realised within twelve months after the reporting period, or
- d. Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as Non-current.

A liability is current when it is:

- a. Expected to be settled in normal operating cycle
- b. Held primarily for the purpose of trading
- c. Due to be settled within twelve months after the reporting period, or
- d. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

Deferred tax assets and liabilities are classified as Non-current assets and liabilities.

The Company classifies all other liabilities as Non-current.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

4.2 Property, Plant and Equipment:

Property, Plant and equipment are stated at cost of acquisition less accumulated depreciation. Cost includes the purchase price and all other attributable costs incurred for bringing the asset to its working condition for intended use.

Depreciation

Depreciation is charged on the basis of useful life of assets on straight line method which are follows:

Asset Category	Life (in years)
Plant & Equipment other than Pattern Tooling	7
Vehicles	5
Office equipment	3-10
Furnitures & Fixtures	3-10
Computer and Software	5
Leasehold Improvements	15

4.3 Intangible assets

Intangible assets with finite useful lives are amortised by using straight line method over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset maybe impaired.

4.4 Goodwill

Goodwill represents the excess of the purchase price over the fair value of the net assets acquired in a business combination. Goodwill is included in other assets on the balance sheets.

The Holding Company estimates whether goodwill accounted under business combination has suffered any impairment on annual basis.

4.5 Inventory:

Inventory is valued at cost or net realizable value whichever is lower .

4.6 Government Grant

The Group had determined the grant as a grant related to income based on the evaluation of terms and conditions attached to the eligibility of grant and the Company accounts for the grant as income in Statement of profit and loss.

Grants and subsidies from the government are recognized if the following conditions are satisfied,

- There is reasonable assurance that the Company will comply with the conditions attached to it.
- Such benefits are earned and reasonable certainty exists of the collection.

4.7 Borrowing Costs

Borrowing Costs directly attributable to the acquisition, construction or production of qualifying assets are capitalized till the month in which the asset is ready to use, as part of the cost of that asset. Other borrowing costs are recognized as expenses in the period in which these are incurred.

4.8 Cash and Cash Equivalent:

Cash comprises cash on hand and demand deposits with bank. Cash equivalents are short term highly liquid investments that are readily convertible into known amounts of cash which are subject to an insignificant risk of changes in value.

4.9 Cash Flow Statement:

Cash flows are reported using the indirect method, where by net profit before tax is adjusted for the effects of transactions of a non cash nature and any deferrals or accruals of past or future cash receipts or payments.

The cash flows from regular operating, investing and financing activities of the Group are segregated.

4.10 Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

4.11 Financial Assets and Financial Liabilities:

(i) Initial Recognition

All financial assets are recognized initially at fair value. However, trade receivable that do not contain a significant financing component are measured at transaction price.

All financial liabilities are recognized initially at fair value.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. It is normally the transaction price.

(ii) Subsequently measurement

For Purposes of subsequent measurement , financial assets are classified in three categories-

- (a) At amortized cost
- (b) At fair value through other comprehensive income (FVOCI)
- (c) At fair value through profit or loss (FVTPL)

For Purposes of subsequent measurement , financial liabilities are classified in two categories.

- (a) At amortized cost
- (b) At fair value through profit or loss (FVTPL)

(ii) Derecognition

A financial assets is derecognized when the contractual rights to the cash flows from the financial asset expire.

OR

The Company has transferred its contractual right to receive cash flows from the asset.

A financial liability (or a part of financial liability) is derecognized from its balance sheet when it is extinguished i.e. when the obligation specified in the contract is discharged or cancelled or expired.

4.12 Revenue from Contracts with Customers

The Group recognizes revenue, when or as control over distinct goods or services is transferred to the customer; i.e. when the customer is able to direct the use of transferred goods or services and obtains substantially all of the remaining benefits, provided a contract with enforceable rights and obligations exists and amongst others collectability of consideration is probable taking into account our customer's creditworthiness.

There is no financing component in the contract as the credit period does not exceed one year.

4.13 Other Income

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

4.14 Leases

A lessee is required to recognise assets and liabilities for all leases and to recognise depreciation of leased assets separately from interest on lease liabilities in the Statement of Profit and Loss. Ind AS 116 'Leases' establishes a ROU model that requires a lessee to record an ROU asset and a lease liability on the balance sheet for all leases with term longer than 12 months. Leases with a term of less than 12 months will not record a ROU asset and lease Liability and the payments will be recognized into profit or loss on a straight-line basis over the lease term

4.15 Provisions and Contingencies

Necessary provisions are made for the present obligations that arise out of past events entailing future outflow of economic resources. Such provisions reflect best estimates based on available information.

However a disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

4.16 Current income tax

Current income tax assets and liabilities are measured at the amounts expected to be recovered from or paid to the taxation authorities; on the basis of the taxable profits computed for the current accounting period.

The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date.

4.17 Deferred Tax

Deferred tax assets arises primarily from the difference between the tax base and the book base of assets and liabilities recognised not currently included as income or deductible for the tax purposes. The deferred tax represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered

Deferred income tax assets are recognized for all deductible temporary differences, carry- forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilized:

'-except where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and

-in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are only recognized to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

4.18 Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of acquisition date fair values of the assets transferred by the company, liabilities incurred by the company to the former owners of the acquire and the equity interests issued by the company in exchange for control of the acquire. Acquisition related costs are generally recognized in profit or loss as incurred.

Goodwill is measured as the excess of,

- the sum of consideration transferred, the amount of any non-controlling interests in the acquire and the fair value of the acquirer's previously held equity interest in the acquire (if any)
- over the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed.

When the consideration transferred by the company in a business combination includes assets or liabilities resulting from a contingent arrangement, the contingent consideration is measured at its acquisition date fair value and included as part of the consideration transferred in a business combination. Contingent consideration that is classified as an asset or liability is re-measured at subsequent reporting dates in accordance with Ind AS 109 Financial Instruments or Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets, with the corresponding gain or loss being recognised in profit or loss.

5 Additional Notes

5.1 Transactions and outstanding balances with Related Parties

In \$				
Name of the party	Relationship	Type of Transaction	2025-26	2024-25
Transactions:				
Kirloskar Oil Engines Limited	Holding Company	Purchase of goods	1,977,818	5,403,903
Kirloskar Oil Engines Limited	Holding Company	Marketing revenue	56,189	28,104
Kirloskar Oil Engines Limited	Holding Company	Warranty reimbursement	254,917	23,382
Kirloskar Oil Engines Limited	Holding Company	Borrowings obtained through optionally convertible redeemable non cumulative preference shares ("OCRNPS")	2,000,000	2,500,000
Kirloskar Oil Engines Limited	A public company in which director is a director and holds along with his relatives more than 2% of Paid-up share capital	Professional fees	1,300	1,385
Kirloskar Oil Engines Limited	Ultimate Holding Company	Reimbursement of expense	35,923	-
KOEL Fluid Dynamics Private Limited*	Wholly owned subsidiary of the Holding Company	Purchase of goods	361,802	-
Outstanding Balances :				
Kirloskar Oil Engines Limited	Holding Company	Trade payables	2,363,279	3,223,044
Kirloskar Oil Engines Limited	Holding Company	Trade receivables	135,099	8,947
Kirloskar Oil Engines Limited	Holding Company	Optionally convertible redeemable Non cumulative Preference shares ("OCRNPS")	7,000,000	5,000,000
KOEL Fluid Dynamics Private Limited*	Wholly owned subsidiary of the Holding Company	Trade payables	361,802	-

5.2 Employee Benefit Plan

Contribution to 401(k) plan

The Company Started a 401 (K) plan from 1 January 2023 whereby all employees may contribute up to the maximum amount allowed each year. The Employees are fully vested in their contributions when made. The Company matches a 100 % contribution of up to 5% of employee's basic monthly wages to all employees. The Company has reported expenses under the plan of \$91,389 (31 March 2025 : \$ 47,706).

5.3 Goodwill

On 29 November 2023, the Company acquired 51 % partnership interest in Engines LPG, LLC dba Wildcat Power Gen from Yanbas LLC, a Louisiana limited liability company. Goodwill of \$679,899 arising from the acquisition was subsequently booked. The amount of goodwill recognized in the transaction was the amount of consideration paid that exceeded the net book value of the partnership interest at the date of acquisition:

Particulars	Amount in \$
Purchase Price	357,000
Partnership Interest of Yanbas, LLC (Net book value in Engines LPG LLC at 29 November 2023)	(322,899)
Goodwill (Net book value at 29 November 2023)	679,899

The goodwill recognized as part of this acquisition is primarily related to synergistic value created from the opportunity for additional expansion. It also includes certain other intangible assets that do not qualify for separate recognition, such as an assembled workforce.

The Company estimates whether goodwill accounted under business combination has suffered any impairment on annual basis. For this purpose, the recoverable amount of the CGU was determined based on value in use calculations which require the use of assumptions. No impairment is recognized as of 31 March 2026.

5.4 Earnings per share (Basic and Diluted)

In \$		
Particulars	2024-25	2023-24
Profit for the year after taxation (Amounts in \$)	(994,360)	(923,090)
Total number of equity shares at the end of the year (One equity share of face value of \$ 0.001 each fully paid -up)	50	50
Weighted average number of equity shares for the purpose of computing Basic earnings per share and Diluted earnings per share	50	50
Basic earnings per share (in \$)	(19,887)	(18,462)

Earnings per share are calculated in accordance with Accounting Standard (Ind AS 33) "Earnings Per Share".

5.5 Lease liabilities movement

In \$		
Particulars	31 March 2026	31 March 2025
Lease liability at the beginning of the year	-	-
Add : Lease liability recognised during the year	567,857	-
Add : Interest on lease liability	30,134	-
Less : Lease rental payments	(241,072)	-
Lease liability at the end of the year	356,920	-

Rental expenses recorded for low value leases for current year is US\$ 43,550 (31 March 2025 : US\$ 2,62,925).

5.6 Contingent liabilities

There are no contingent liabilities out of transactions for the fiscal year (31 March 2025: Nil).

5.7 Commitments

There are no capital and other material commitments for the fiscal year (31 March 2025: Nil).

5.8 Foreign Exchange Derivatives

There are no foreign exchange derivatives transactions for the fiscal year (31 March 2025: Nil).

5.9

Previous year's figures have been regrouped wherever considered necessary to make them comparable with those of the current year.

For and on behalf of Kirloskar Americas Corporation

Gauri Atul Kirloskar
Digitally signed by
Gauri Atul Kirloskar
Date: 2026.05.08
22:50:40 +05'30'

Gauri Kirloskar
Director
Date : 8 May 2026